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Nigeria Beyond Oil:

Strategies for Sustainable Sectoral Development Rationale & Index

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DEDICATION

Dedicated to the International Institute for Policy Review & Development Strategies for providing a platform that supports Institutional and Collaborative Research for Sustainable Development.

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INTRODUCTION

Nigeria Beyond Oil:

Strategies for Sustainable Sectoral Development Rationale & Index

Introduction:

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Navigating the Post-Oil Paradigm Shift

For decades, the discourse surrounding the Nigerian economy has been inextricably linked to its petroleum sector. While oil wealth has historically driven national revenue, it has also exposed the nation to global market shocks, macroeconomic vulnerability, and systemic sectoral neglect. The contemporary global shift toward green energy, paired with internal economic pressures, dictates an urgent structural pivot. This volume, *Nigeria Beyond Oil: Strategies for Sustainable Sectoral Development Rationale & Index*, emerges at this critical historical juncture to explore strategies, innovations, and opportunities capable of driving sustainable, inclusive growth across the non-oil sectors of the economy.

The core objective of this book is to provide a multi-dimensional analysis of the pathways available for anchoring Nigeria's macroeconomic stability outside of fossil fuels. To achieve this, the volume is systematically organized around key socioeconomic subthemes that form the bedrock of a diversified economy. Contributions examine agricultural and rural development as foundational engines for food security, alongside the transformative power of gender inclusion, youth engagement, and grassroots entrepreneurship. Recognizing that physical and digital networks are the prerequisites of modern commerce, the text deeply explores transport infrastructure, logistics, and the expansion of services, ICT, and the informal economy.

Furthermore, the book tackles the operational mechanics of macro-economic transformation. It analyzes trade, investment, and regional integration within the broader African continent, alongside the physical requirements of smart city urbanisation, manufacturing, industrial development, and power sector reforms utilizing renewable energy. Crucially, these structural shifts cannot occur in an institutional vacuum; hence, the volume emphasizes the role of public-private partnerships, environmental sustainability, climate action, and robust financial systems. Underpinning all of these discussions is a strict insistence on strong governance, institutional transparency, accountability, and the optimization of human capital through health sector productivity. Ultimately, this collection bridges the gap between academic theory and actionable public policy, offering a definitive guide for navigating Nigeria's post-oil landscape



**EXECUTIVE
SUMMARY**

Nigeria Beyond Oil:

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Executive Summary:

BUILDING A RESILIENT ECONOMY BEYOND OIL IN NIGERIA

Prof Philip T. Abachi

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Nigeria is one of Africa's largest economies and one of the world's leading producers of crude oil. For decades, the country has depended heavily on oil exports as the primary source of government revenue and foreign exchange earnings. Although the oil sector has contributed significantly to national income, excessive dependence on petroleum has exposed Nigeria to serious economic challenges such as unemployment, inflation, poverty, environmental degradation, corruption, and economic instability. Fluctuations in global oil prices have repeatedly affected the nation's economy, demonstrating the urgent need for diversification. As a result, the concept of “Nigeria Beyond Oil for Sustainable Development” has become a major national objective aimed at building a stable, diversified, and self-sustaining economy. Sustainable development refers to development that meets the needs of the present generation without compromising the ability of future generations to meet their own needs. According to the United Nations through the Brundtland Report of 1987, sustainable development involves balancing economic growth, social inclusion, and environmental protection. Nigeria's dependence on oil has often undermined these goals due to environmental pollution, overreliance on imports, and limited development in other sectors of the economy.

Development economist Paul Collier explains the idea of the “resource curse,” where countries rich in natural resources often experience weak institutions, corruption, and slow economic growth. Nigeria's economic experience strongly reflects this theory, as oil wealth has not translated into broad-based national development. Consequently, economic diversification is necessary for long-term sustainability and resilience. Agriculture remains one of the most important sectors capable of driving sustainable development in Nigeria. Before the discovery of crude oil, agriculture was the backbone of the Nigerian economy, contributing significantly to employment and export earnings. Crops such as cocoa, groundnuts, palm oil, and rubber generated substantial revenue. Today, agriculture continues to employ millions of Nigerians, especially in rural communities. According

to Akinwumi Adesina, Africa has the potential to feed itself and become a major global supplier of agricultural products if governments invest in mechanized farming, irrigation systems, agro-processing, and rural infrastructure. Expanding agriculture would not only improve food security but also create employment opportunities, reduce poverty, and increase non-oil exports.

Another key sector for sustainable development is manufacturing and industrialization. Economist Michael Porter argues that industrial development increases national productivity, strengthens competitiveness, and promotes innovation. Nigeria possesses abundant raw materials and a large consumer market capable of supporting industries such as textiles, food processing, automobile assembly, cement production, and pharmaceuticals. Developing local industries would reduce import dependence, improve export capacity, and strengthen economic stability. However, industrial growth requires adequate infrastructure, stable electricity supply, transportation systems, and favorable government policies. Technology and innovation are also becoming powerful drivers of economic diversification in Nigeria. The rise of fintech companies, software development firms, and digital entrepreneurship has positioned Nigeria as one of Africa's leading technology hubs. Cities such as Lagos have attracted both local and foreign investors in the digital economy. Economist Joseph Schumpeter emphasized that innovation and entrepreneurship are essential engines of economic growth. Nigeria's youthful population provides a strong foundation for expanding the digital economy and promoting sustainable employment opportunities.

In addition, tourism and the creative industry have become significant contributors to non-oil revenue generation. Nigeria's cultural heritage, festivals, music, fashion, and film industry have gained international recognition. Nollywood, Nigeria's movie industry, is among the largest film industries in the world, while Afrobeats music continues to achieve global success. According to John Howkins, creative industries are increasingly important sources of economic growth in modern economies. Investing in tourism infrastructure, security, and cultural promotion can further strengthen Nigeria's global economic presence. Education and human capital development are equally essential for sustainable development. Economist Theodore Schultz argued that investment in education and skills development improves productivity and national economic performance. Nigeria must therefore prioritize quality education, vocational training, entrepreneurship, and digital literacy to prepare citizens for opportunities in emerging industries. A skilled workforce will support innovation, industrialization, and long-term economic sustainability. Furthermore, effective governance and transparency are necessary to achieve a successful post-oil economy. Corruption, poor policy implementation, and political instability have hindered development in Nigeria for many years. Sustainable development can only be achieved through accountable leadership, strong institutions, and policies that encourage investment, job creation, and economic inclusion. Public-private partnerships and support for small and medium enterprises (SMEs) will also contribute significantly to national growth.

In conclusion, the vision of "Nigeria Beyond Oil for Sustainable Development" represents a strategic pathway toward economic stability, environmental sustainability, and social progress. Although oil has contributed greatly to Nigeria's economy, overdependence on petroleum has exposed the nation to economic vulnerabilities and developmental challenges. By investing in agriculture, manufacturing, technology, tourism, education, and good governance, Nigeria can build a diversified and resilient economy capable of ensuring sustainable development for present and future generations.

Nigeria Beyond Oil:

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Chapter One

NIGERIA'S ECONOMY BEYOND OIL: A SECTORAL ASSESSMENT OF THE CHALLENGES AND PROSPECTS OF BUILDING AN ALTERNATIVE ECONOMY

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Abstract

Nigeria's economy has remained heavily dependent on crude oil revenues for decades, making it highly vulnerable to fluctuations in global oil prices, external shocks, and fiscal instability. The persistent challenges associated with oil dependence have intensified the need for economic diversification as a pathway to sustainable growth and development. This paper provides a sectoral assessment of the challenges and prospects of building an alternative economy in Nigeria beyond oil. Using a descriptive and analytical approach, the study examines key non-oil sectors including agriculture, manufacturing, solid minerals, information and communication technology (ICT), tourism and the creative industry, and renewable energy. The analysis reveals that these sectors possess significant potential for employment generation, export expansion, revenue diversification, technological advancement, and inclusive economic growth. However, their development is constrained by numerous structural challenges such as inadequate infrastructure, limited access to finance, policy inconsistencies, insecurity, weak governance, human capital deficits, and regulatory bottlenecks. The study further highlights the strategic opportunities presented by Nigeria's large domestic market, abundant natural resources, youthful population, entrepreneurial capacity, and participation in regional trade initiatives such as the African Continental Free Trade Area (AfCFTA). The paper concludes that successful economic transformation requires deliberate policy interventions, sustained investment in infrastructure, institutional reforms, industrial development, digital innovation, and improved governance. It recommends strengthening sector-specific development strategies, enhancing the business environment, promoting value addition, and expanding investment in

human capital to accelerate the transition toward a diversified, resilient, and sustainable economy. The findings contribute to ongoing policy discussions on Nigeria's long-term economic development and the pursuit of a post-oil growth model.

Keywords: *Economic Diversification, Alternative Economy, Oil Dependence, Agriculture, Manufacturing, ICT, Renewable Energy, Sustainable Development, Economic Growth.*

Introduction

Nigeria's economy has historically been dependent on crude oil as the principal source of government revenue and foreign exchange earnings. Since the oil boom of the 1970s, petroleum exports have dominated the country's economic landscape, contributing substantially to national income while simultaneously creating structural vulnerabilities associated with commodity dependence. The volatility of global oil prices, declining oil revenues, exchange rate instability, and fiscal deficits have intensified calls for economic diversification (World Bank, 2024). Consequently, the search for alternative sources of growth has become a central objective of Nigeria's development agenda. Economic diversification involves expanding productive activities across multiple sectors to reduce dependence on a single commodity and create a more resilient economy (Todaro & Smith, 2021). This paper examines key sectors with the potential to drive Nigeria's transition beyond oil and assesses the challenges and prospects associated with building an alternative economy.

Conceptual Overview of Economic Diversification

Economic diversification refers to the process of broadening the range of economic activities and sources of income within an economy. It seeks to increase productivity, create employment opportunities, stimulate innovation, and reduce vulnerability to external shocks (United Nations Development Programme [UNDP], 2023).

Table 1: Rationale for Economic Diversification in Nigeria

Reason	Expected Outcome
Reduction of oil dependence	Greater economic stability
Expansion of non-oil exports	Increased foreign exchange earnings
Employment creation	Reduction in unemployment and poverty
Industrial development	Increased value addition and productivity
Revenue diversification	Improved fiscal sustainability
Technological advancement	Enhanced competitiveness

Sectoral Assessment of Alternative Growth Sectors

Agriculture Sector

Agriculture remains one of Nigeria's largest employers of labour and contributes significantly to Gross Domestic Product (GDP). The sector possesses enormous potential due to vast arable land, favorable climatic conditions, and a growing domestic market.

Prospects

- i. Food security enhancement
- ii. Agro-processing and value-chain development
- iii. Export diversification
- iv. Rural employment generation
- v. Industrial raw material supply

Challenges

- i. Low productivity and mechanization
- ii. Poor access to credit
- iii. Inadequate storage facilities
- iv. Climate-related risks
- v. Insecurity in farming communities

Table 2: Agriculture Sector Assessment

Strengths	Weaknesses
Vast arable land	Low mechanization
Large labour force	Poor infrastructure
Export potential	Limited access to finance
Diverse agro-ecological zones	Post-harvest losses

Manufacturing Sector

Manufacturing plays a crucial role in structural transformation by converting raw materials into finished products and generating employment. Industrialization remains essential for sustainable economic growth.

Prospects

- i. Large domestic market
- ii. Opportunities under AfCFTA
- iii. Job creation
- iv. Increased export earnings
- v. Development of local industries

Challenges

- i. Unstable power supply
- ii. High production costs
- iii. Dependence on imported inputs
- iv. Multiple taxation
- v. Inadequate transport infrastructure

Table 3: Manufacturing Sector Assessment

Opportunities	Constraints
Growing consumer market	Electricity shortages
Export expansion	High operating costs
Industrial clusters	Weak infrastructure
Import substitution	Policy inconsistencies

Solid Minerals Sector

Nigeria is richly endowed with solid mineral resources including gold, iron ore, limestone, coal, bitumen, and lead-zinc deposits.

Prospects

- i. Revenue diversification
- ii. Foreign direct investment
- iii. Industrial development
- iv. Export earnings
- v. Employment generation

Challenges

- i. Illegal mining
- ii. Weak regulatory framework
- iii. Environmental degradation
- iv. Inadequate exploration data
- v. Limited infrastructure

Information and Communication Technology (ICT)

The ICT sector has become one of the fastest-growing sectors of Nigeria's economy. Digital innovation, fintech, e-commerce, and telecommunications are increasingly contributing to economic growth.

Prospects

- i. Youth-driven innovation
- ii. Expansion of digital services
- iii. Financial inclusion
- iv. Software development opportunities
- v. Global outsourcing potential

Challenges

- i. Digital infrastructure gaps
- ii. High internet costs
- iii. Cybersecurity concerns
- iv. Limited advanced technical skills
- v. Regulatory uncertainties

Table 4: Emerging Digital Economy Opportunities

Subsector	Growth Potential
Fintech	Very High
E-commerce	High
Artificial Intelligence	High
Software Development	High
Digital Payments	Very High

Tourism and Creative Industry

Nigeria's tourism and creative industries have gained international recognition through music, film production, arts, fashion, and cultural heritage.

Prospects

- i. Foreign exchange generation
- ii. Youth employment
- iii. Cultural promotion
- iv. International investment attraction

Challenges

- i. Security concerns
- ii. Poor tourism infrastructure
- iii. Limited government support
- iv. Inadequate marketing

Renewable Energy Sector

The global shift toward clean energy presents opportunities for Nigeria to diversify its energy sources and support sustainable development.

Prospects

- i. Abundant solar energy resources
- ii. Rural electrification
- iii. Green economy opportunities
- iv. Reduced dependence on fossil fuels

Challenges

- i. High capital requirements
- ii. Weak regulatory framework
- iii. Limited technical expertise
- iv. Inadequate energy infrastructure

Major Challenges to Building an Alternative Economy

Despite the potential of these sectors, several structural constraints continue to impede economic diversification.

Table 5: Major Diversification Challenges

Challenge	Implication
Infrastructure deficit	High cost of doing business
Overdependence on oil revenue	Fiscal vulnerability
Policy inconsistency	Investor uncertainty
Corruption and weak governance	Reduced efficiency
Security challenges	Reduced investment
Human capital deficits	Low productivity
Limited access to finance	Slow business expansion

Prospects for Building an Alternative Economy

Nigeria possesses considerable comparative advantages that can support successful diversification. These include a large population, abundant natural resources, strategic geographic location, entrepreneurial capacity, and access to regional markets through the African Continental Free Trade Area (AfCFTA).

Table 6: Strategic Sectors for Economic Diversification

Sector	Employment Potential	Export Potential	Growth Potential
Agriculture	Very High	High	High
Manufacturing	High	High	Very High
ICT	High	Moderate	Very High
Solid Minerals	Moderate	High	High
Tourism	High	Moderate	High
Renewable Energy	Moderate	Moderate	Very High

Policy Recommendations

- i. Increase investment in critical infrastructure, particularly electricity, roads, rail transport, and broadband connectivity.
- ii. Strengthen agricultural value chains and agro-industrial development.
- iii. Promote industrialization through targeted incentives and local content policies.
- iv. Improve the regulatory environment to attract domestic and foreign investment.
- v. Enhance technical and vocational education to address skills gaps.
- vi. Expand access to finance for small and medium enterprises.
- vii. Strengthen security and governance institutions.
- viii. Accelerate digital transformation and innovation-driven growth.

Conclusion

The future sustainability of Nigeria's economy depends largely on its ability to reduce dependence on crude oil and develop alternative sources of growth. Agriculture, manufacturing, ICT, solid minerals, tourism, and renewable energy possess enormous potential to drive economic transformation. However, realizing these opportunities requires strategic investments, institutional reforms, infrastructure development, and effective governance. With appropriate

policies and strong political commitment, Nigeria can build a diversified, resilient, and inclusive economy capable of delivering sustainable development and improved living standards for its citizens.

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Chapter Two

BEYOND OIL DEPENDENCE: REVALUATING URBAN INFRASTRUCTURE AND HOUSING DELIVERY IN NIGERIA'S FAST URBANIZING CITIES

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Abstract

Nigeria's rapid urbanization, driven by rural-urban migration and supported by federally distributed oil revenues, has created a paradox: unprecedented urban growth alongside widespread neglect of infrastructure and housing. This chapter critically examines how easy access to oil wealth through the federation account has fostered a fiscal dependency syndrome that weakens subnational governments' ability for autonomous urban governance. Successive administrations have paid lip service to urban development but failed to establish coherent frameworks independent of federal oil revenues. Drawing on historical analysis and current fiscal data, the chapter argues that oil dependency results in inadequate housing, deteriorating infrastructure, and uncoordinated planning. It explores emerging smart city initiatives as potential models while warning against technology-focused solutions that overlook core fiscal sustainability issues. The chapter proposes a framework for shifting toward post-oil urban governance, emphasizing revenue diversification, institutional capacity-building, and coordinated policy implementation. Without deliberate efforts to break the cycle of oil dependency, Nigeria's cities risk remaining permanently unprepared for the post-oil era.

Keywords: *Urbanization, Oil revenue, Fiscal federalism, Housing policy, Infrastructure development, post-oil transition.*

Introduction

Nigeria's story of urbanization is one of Africa's most remarkable, beginning when it shifted from a predominantly rural society at independence in 1960 to a country where about 52% of its estimated 220 million people now live in cities. This figure is expected to grow to over 70% by 2050 (United Nations, 2019). However, this urbanization process is unique. Unlike many African and Asian nations, where urban growth is driven by planned industrialization and economic diversification, Nigeria's urbanization results from a complex mix of oil revenue and rural-urban migration forces. This has created a landscape of rapidly expanding cities facing infrastructural gaps, housing shortages, and spatial dislocations signs of deeper structural contradictions in Nigeria's political economy. The background to this chapter situates Nigeria's urban crisis within its extractive fiscal system, in which, since the oil boom of the 1970s, petroleum revenue has been the primary source for the federation's accounts. This system allocates a significant share to all levels of government through the Federation Account Allocation Committee (FAAC). Recent data from the Nigeria Extractive Industries Transparency Initiative (NEITI) shows that federal, state, and local governments received a total of ₦6 trillion in the third quarter of 2025. Lagos State received ₦179.3 billion, Kano State received ₦79.2 billion, and Rivers State received ₦78.8 billion. Additionally, nine oil-producing states received an extra ₦424 billion as 13% derivation revenue, a figure that significantly changes state fiscal profiles.

This type of financial inflow, however, has led to the "paradox of plenty" in urban governance, where resources are abundant yet serious dysfunction persists in the urban sphere. Successive governments have failed to recognize the oil revenues as an exhaustible resource that requires strategic investments in productive urban infrastructure. The availability of federal revenues has weakened the motivation of sub-national governments to develop autonomous fiscal systems, innovate in urban management, or create frameworks for housing infrastructure growth. As noted by Ogborogu et al. (2025), the Nigerian oil economy is marked by rural exodus and a migration economy, where urban centres absorb the population without corresponding expansion in infrastructure, housing, or employment opportunities. The rationale for the analysis is based on two interconnected factors in the Nigerian context.

First, the global energy transition, peak oil, and instability in the international petroleum market make Nigeria's oil-based fiscal model very unstable. As NEITI (2026) observed, early indicators for the fourth quarter of 2025 showed declining average oil prices and production, which could lead to significant drops in revenue available for distribution.

Second, Nigerian urban centres are working to address the legacy infrastructure deficit while also striving to become competitive in the global urban network. Initiatives such as Lagos's eGIS-based digital transformation and Abuja's Smart City vision are efforts to leapfrog into the twenty-first century (New Telegraph, 2025; The Sun, 2025).

This chapter suggests that to tackle Nigeria's urban infrastructure and housing issues, the fiscal dependency syndrome that has characterized Nigeria's post-colonial urban governance must be addressed. It argues that without diversifying revenue, enhancing institutional capacity, and reforming intergovernmental fiscal relations, Nigerian cities will remain unprepared for the post-oil era. The chapter is divided into five sections. The next section, section two, explores the historical development of urbanization in Nigeria within the context of the oil economy, while

section three analyses the fiscal structure of Nigerian federalism, its effects on urban governance, and dependency patterns, using the latest available FAAC data. Section four examines current urban policies, including smart city initiatives, and their potential to stimulate post-oil urban development in Nigeria. The final section presents a framework for transitioning Nigeria toward a post-oil future.

Oil and Urbanization: A Historical Trajectory From Agricultural Foundations to Oil Dependency

Nigeria's economy before the oil boom was mainly agricultural, supporting the livelihoods of Nigerians in both rural and urban areas. Before the late 1960s, when Nigeria's economy started its gradual shift toward reliance on oil, it was primarily driven by the export of cash crops like cocoa, palm oil, groundnuts, and cotton, which accounted for about 90% of the country's foreign exchange earnings and 70% of its Gross Domestic Product (Igber, 1993; Ubeku, 2013). This agricultural base strengthened the organic link between Nigerian cities and the countryside, with cities serving as service hubs for agriculture. For example, northern Nigerian cities such as Kano and Kaduna were centres of groundnut and cotton trade, while western Nigerian cities such as Ibadan and Abeokuta dominated the cocoa trade. In the east, cities like Enugu and Onitsha were key locations for palm produce and coal trade, respectively (Mabogunje, 1968). The commercial quantities of crude oil discovered in Oloibiri in 1956 marked the start of a significant transformation in Nigeria's political economy. By 1971, Nigeria had become the seventh-largest oil producer in the world and joined the Organization of Petroleum Exporting Countries (OPEC) that same year.

The 1973-1974 oil boom, driven by rising international oil prices, triggered an unprecedented inflow of petrodollars that altered the dynamics of government-society interactions and accelerated urbanization (Ubeku, 2013). The revenue inflow, rising from ₦166 million in 1970 to over ₦10 billion in 1980, changed the way the Nigerian government engaged in economic affairs (Watts, 2004). This had a unique impact on Nigeria's urbanization rate. The oil boom caused unprecedented growth in employment, construction, and public-sector services, attracting people from the countryside to the cities (Igber, 1993). In his study of the effect of crude oil revenue on the agricultural sector, Igber found that the boom led to significant urbanization, as people migrated from rural areas in search of high-paying jobs and better living conditions in urban centres. Exports in the agricultural sector, which had previously been the main contributor to the trade balance, dropped to almost zero. Nigeria, once an exporter of foodstuffs, became an importer, thereby increasing the trade balance deficit.

The Spatial Logic of Oil-Fuelled Urbanization

The role of oil revenues in shaping urbanization in Nigeria can be understood through several aspects. First, allocating oil revenues to the federal government established a spatial pattern of urban dominance centred on Lagos (the capital until 1991) and later Abuja (from 1991). This pattern was further reinforced by federal capital expenditures, which also focused on these cities. As a result, a primacy trend emerged that continues today. Second, distributing oil revenues to state capitals via the federation account led to the growth of urban bureaucracies in these cities, although this expansion was often unsustainable. Third, oil revenues financed large infrastructure projects, such as roads, dams, airports, and university developments, which altered Nigeria's urban hierarchy (Abiodun, 1997).

The oil boom era also marked the start of what can be called "rentier urbanization," where urban growth was driven not by economic activity but by the circulation of oil rents. This was clear in the rise of government contracts in urban areas, which boosted the urban economy through the construction industry and provided jobs for migrants moving to these cities. This type of urbanization was also fuelled by the use of oil revenues to create a form of "governmentalized" urbanism in Nigeria (Watts, 2004). The spatial effects of oil-fuelled urbanization are clear in Nigeria's cities today. The fast rate of urban growth has resulted in insufficient infrastructure to support the expanding population (World Bank, 2020). This is seen in cities like Lagos, which has an estimated population of over 20 million and continues to grow rapidly due to in-migration (Gandy, 2006).

Policy Neglect and the Housing Crisis

Conversely, oil wealth led to policy neglect in housing and urban development. The easy access to federal funds made all levels of government complacent about tackling the difficult task of creating urban policies, building institutional capacity to provide services, and mobilizing urban funds for investment in housing and urban infrastructure. The housing deficit in Nigeria, currently estimated at 17-22 million units, results from decades of policy failure (Federal Ministry of Works and Housing, 2021). All national housing programs, from the Shagari administration's low-cost housing initiative in the early 1980s to recent public-private partnerships, have fallen short of expectations. The failures are mainly due to a lack of funding, poor implementation capacity, land issues, and policy disconnects (Ikejiofor, 2006).

The financial aspect of policy failure in housing needs more focus. Oil wealth provided all levels of government access to funds that could have been invested in housing programs. The Obasanjo administration's housing policy, launched in 1999 and ending in 2007, allocated less than 1% of the total budget to housing. The same was true across all states, where oil wealth was spent on recurrent expenses rather than investments in housing and urban infrastructure. The negative impact of oil wealth went beyond fiscal dependence; it also included neglecting investments in urban development capacity.

Rural-Urban Migration in the Oil Era

Rural-urban migration, the main driver of Nigerian urbanization, has been heavily influenced by the oil economy. Ogborogu et al. (2025) mention that internal migration, the movement of surplus labour from agriculture to urban industries, has been viewed positively in discussions of economic development. However, in the Nigerian context, migration has become one of the main drivers of excess rural labour in cities, fuelling unemployment caused by the imbalance in rural-urban migration. Nigerian migration, driven by the oil economy, occurred through several mechanisms. The first mechanism was caused by neglect of the agricultural sector, partly due to the oil economy, leading to migration from rural to urban areas. The second mechanism involved job creation in cities, fuelled by increased government spending financed by the oil economy, which also prompted migration from rural to urban areas. The third mechanism involved the concentration of investments from the oil economy, leading to population movement toward the main cities. This contributed to the growth of primate cities (Abumere, 1994).

The migration driven by the oil economy has therefore not only affected the growth of Nigeria's urban population but also the future of the Nigerian economy itself. The movement of people from rural areas to cities, fuelled by the oil industry, led to urbanization without the necessary industrial development. This led to "premature urbanization," in which the urban population increased without a corresponding rise in employment opportunities. As a result, urban growth occurred without a proportional increase in economic potential, leading to the rise of "consumption cities" instead of "production cities" (Africa Development Bank, 2016).

Fiscal Dependency and Urban Governance

The Architecture of Nigeria's Fiscal Federalism

To understand Nigeria's urban governance challenges, it is essential to examine the fiscal structure within which these governments operate. Nigeria follows a form of fiscal federalism where revenue primarily accumulates at the federal level. The states and local governments then receive their allocations from the Federation Account according to the Constitution. The Federation Account is central to this fiscal system. All federal revenues are deposited into this account, and the distribution is made based on a formula established by the Revenue Mobilization and Fiscal Commission (RMAFC). The principles guiding this formula include population equality, landmass, social development needs, and derivation (Suberu, 2001). The dominance of oil revenue in this structure should not be overstated. Petroleum products make up 85-90% of Nigeria's total foreign exchange earnings and 60-70% of government revenue (NEITI, 2025). This dominance means that whenever global oil prices fluctuate, government revenue adjusts accordingly. If oil prices increase, revenue for all levels of government goes up. If oil prices decrease, there is a matching decline in allocations to states and local governments.

The recent FAAC disbursements highlight the scale and distribution of these allocations. Total disbursements in the third quarter of 2025 reached ₦6 trillion. These disbursements included statutory revenue (62%), Value Added Tax (34%), the Electronic Money Transfer Levy, and extra revenue from non-oil sources (each 4%) (NEITI, 2026). The states received ₦1.97 trillion, while local governments were allocated ₦1.45 trillion. The federal government received ₦2.19 trillion. The amounts received by each state vary. Lagos State received ₦179.3 billion, more than doubling what Kano State received as the second-highest recipient (₦79.2 billion) and Rivers State as the third-highest (₦78.8 billion). The lowest recipients were Nasarawa State (₦42.5 billion), Ebonyi State (₦42.9 billion), and Ekiti State (₦43 billion) (Vanguard, 2026). The derivation principle also introduces another level of complexity, as nine oil-producing states received a total of ₦424 billion in 13% derivation revenue for the quarter. This significantly impacts state revenue profiles, with Delta State receiving a total allocation of ₦180.68 billion, followed by Akwa Ibom, Bayelsa, and Rivers States (Channels Television, 2026).

Dependency Patterns and Subnational Fiscal Behaviour

The federal government's oil-based revenue distribution significantly affects subnational revenue behaviour, which is highly relevant to this study of urban investment behaviour. Three patterns are quite relevant to this study. First, oil dependency reduces subnational revenue mobilization behaviour. States that receive a large share of federal revenue tend to be less motivated to increase their internally generated revenue (IGR). As a result, economists describe this behaviour as a "fiscal effort" weakness, in which states generate significantly less internally generated revenue than their economic and revenue-earning capacity would suggest. Lagos State is a notable exception, with

internally generated revenue accounting for about 70% of total revenue, whereas in most states, approximately 80-90% of total revenue comes from federal transfers (States Fiscal Transparency, Accountability and Sustainability Programme, 2021). Second, oil dependency influences spending patterns in ways that hinder long-term city development. The ease with which states access federal revenues encourages a focus on increasing expenditures for recurring costs, such as salaries, overheads, and benefits for political officials, often at the expense of investing in infrastructure and housing. When oil revenues fall, states tend to cut capital spending to maintain recurrent expenses. Third, oil dependency has fostered a form of political behaviour at the subnational level that might be called 'rentier governance.' This involves patterns of political behaviour focused on distributing oil rents rather than developing a productive economy within cities. State governments tend to prioritize distributing federal revenue to political constituencies rather than building a thriving local economy.

The Debt Dimension

Oil dependency also shapes subnational government debt patterns, impacting urban governance. States issue debt backed by future federation account revenues to finance bank loans, bond sales, and loans to international financial institutions. Although states can use these revenues for productive investments, they more often use them to cover recurrent expenses or politically motivated projects with limited economic returns. NEITI (2026) reported that a total of ₦225.89 billion was deducted from states' allocations to cover debt service and other obligations in the third quarter of 2025, marking a 6.5% decrease from the previous quarter. The average debt service ratio for states was 9.4%, with individual ratios ranging from 1.5% to 26.8%. Ogun State had the highest ratio at 26.8%, followed closely by Lagos State at 26.5%, while Cross River State ranked third. The dimension of debt emphasizes the inter-temporal effects of oil dependence for states. Countries are borrowing against their future to fund oil revenues that could otherwise be invested in urban infrastructure and housing in the years to come.

Post-Oil Scenarios and Urban Vulnerability

The vulnerability of Nigeria's oil-dependent urban governance model to drops in oil revenue becomes clear when considering potential post-oil scenarios. The Peak Oil theory was first proposed by Hubbert in the 1950s and later refined by other analysts, suggesting that oil production follows a bell-shaped curve: it rises to a peak before declining as it becomes more difficult to extract (Ubeku, 2013). Although there is ongoing debate about when oil production will reach its peak and decline, there is consensus that oil is a finite resource that will eventually decrease. In Nigerian cities, the decline in oil revenue would have multiple effects. First, allocations from the federation account to states would decrease, leading to reduced spending on urban infrastructure development. Second, states would be forced to choose between cutting expenditures and taking on more debt due to the lack of effective IGR systems. Third, a larger portion of spending would be diverted toward debt repayment as revenues decline. Urban unemployment, already high, would likely worsen as government spending funded by oil revenue decreases. Migration could rise as rural areas, impacted by the drop in oil revenue and its effects on agricultural policy, send migrants to urban areas already struggling to provide services.

The social impacts of these scenarios could be significant. Nigerian cities are already facing major infrastructure gaps, housing shortages, and environmental challenges. A decline in revenue might worsen these issues, potentially leading to social unrest and political instability. The urban poor,

who lack safety nets for service disruptions and price increases, would be most vulnerable. Without adequate preparation, the oil price shock could trigger an "urban fiscal crisis," in which cities cannot sustain themselves or build the infrastructure needed to support economic growth and a high quality of life.

Contemporary Urban Policy Responses

Federal Initiatives: The National Urban Development Policy

In the context of fiscal dependency and urban challenges, the federal government has occasionally outlined urban policy responses. The most recent response is the revised National Urban Development Policy, which was officially adopted by the Federal Executive Council in 2025 for nationwide implementation (Independent, 2025). According to the Minister of Housing and Urban Development, Architect Ahmed Musa Dangiwa, the revised policy includes climate action by promoting green infrastructure, sustainable urban planning, and resilience to climate change impacts. The mainstreaming of climate change into policy reflects both the normative shifts in global policy and the specific circumstances of Nigerian cities and urban areas. Urban areas in Nigeria face particular challenges from climate change, including coastal flooding in Lagos, heat island effects in inland cities, and infrastructure vulnerability to extreme weather events. The policy provisions on green infrastructure, sustainable urban planning, and resilience to climate impacts acknowledge the failure of traditional urban development approaches to address these issues effectively.

The implementation strategies include training technical staff through collaboration with the International Finance Corporation (IFC) on sustainable pre-building and construction methods; re-establishing the Advisory Committee on the National Building Code; increasing budget allocations for urban renewal initiatives; developing physical development plans; and designing plans for resilient cities (Independent, 2025). Social housing programs under the affordable housing initiative are also part of President Bola Ahmed Tinubu's Renewed Hope Agenda.

The policy's shortcomings are also quite clear. Its implementation would depend on federal resources, which are ultimately derived from oil revenue that might be unstable in the future. State and local governments would face the same issue of relying on federal funds to effectively carry out urban policies. The provisions for resource diversification are also quite weak; therefore, there appears to be no departure from previous policies.

State-Level Innovations: Lagos and Digital Transformation

State-level policies have also shown some innovation, especially in Lagos State's efforts to reform its urban policies through its electronic Geographic Information System (eGIS) Office. What began as an information-mapping project has grown into a crucial tool for coordinating urban reforms across different sectors of the state's government. The eGIS Office gathers, analyses, and visualizes geographic data to assist multiple state agencies, including the Physical Planning and Urban Development Ministry, the Lagos State Urban Renewal Agency (LASURA), the Lagos State Emergency Management Agency (LASEMA), and the Ministry of Environment and Water Resources.

The applications of the eGIS system demonstrate the potential of data-driven urban governance. In real time, the office uses satellite analytics and digital terrain modelling to identify flood-prone

areas, map informal settlements, plan evacuation routes, and monitor illegal waste dumping, deforestation, and wetland encroachments.

In collaboration with the Ministry of Waterfront Infrastructure Development, the eGIS system has helped the government track illegal activities such as unauthorized dredging and reclamation. This has led to the passage of landmark legislation requiring the forfeiture of illegally reclaimed land and the enforcement of market-based penalties (New Telegraph, 2025).

The eGIS project demonstrates how technology can enhance the effectiveness of urban governance, even with limited funding. It shows that using information technology can increase the impact of government resources. It also emphasizes the potential for innovation at the state level, with Lagos's experience serving as a model for other states seeking to improve urban governance. However, the Lagos story also reveals the limitations of a "technology solution" in solving urban governance problems. The eGIS system, no matter how advanced, cannot fix issues related to infrastructure, housing finance, or urban planning. Furthermore, Lagos's experience is unique due to its large economy, revenue generation, and institutional capacity, which are not easily duplicated in other states.

Smart City Visions: Abuja and the Technology Fix

The idea of a smart city has gained traction in Nigeria's urban development discussions, especially at the national level for Abuja. At the 2025 Asia Pacific Cities Summit and Mayors' Forum in Dubai, FCT Minister Nyesom Wike introduced Abuja's Smart City plan, which is built on five pillars: Urban Mobility, Sustainability, Public Safety, Digital Governance, and Economic Empowerment (The Sun, 2025). This involves collaborating with Japan's JICA on smart water metering, with China on smart traffic systems, and on other projects such as Abuja City Walk and Abuja Industrial Park. The Abuja Smart City concept aligns with global urban development initiatives that incorporate technology to improve efficiency, enhance service delivery, and boost the quality of urban living. The private sector seems to warmly support this idea. Moses Ayom, CEO of Hongye Group, praised the Abuja Smart City concept, saying that the plan for a Ketti Smart City would include smart technology, green energy, and digital governance, making it one of the best globally and competing with smart cities like Dubai, Shenzhen, Milton Keynes, and others (The Sun, 2025).

However, the idea of a smart city raises several questions about its appropriateness for the country. For example, the cost of building a smart city is high and would be covered by private investors seeking a return through user fees, property value increases, and other revenue streams. This approach might not meet the needs of most people living in informal settlements. Additionally, the concept of a smart city could lead to "technological solutionism," a tendency among critical urban thinkers to rely on technology to fix problems that actually need political and economic solutions (Morozov, 2013). The fiscal challenge is central to this issue. Smart city initiatives, regardless of how they are financed, must ultimately rely on revenue streams for operations, maintenance, and eventual upgrades. Many urban areas already face affordability challenges for residents; property tax systems may be in poor condition, and sub-national governments might lack a strong revenue base. Therefore, without a major shift in fiscal realities, there is a real risk that smart city projects could become isolated pockets of advanced technology amid widespread urban hardship, benefiting only a few while failing to improve conditions for the many.

The Private Sector and Public-Private Partnerships

Modern urban development policy in Nigeria increasingly focuses on the private sector and public-private partnerships (PPPs) as essential tools for providing urban infrastructure, including housing. The case for PPPs in urban development is strong. Due to fiscal constraints, the idea that the private sector can help advance urban development while easing government financial burdens is attractive. PPPs have been used for housing estates, roads, markets, and other urban projects, with varying results. The NIESV, a leading organization representing estate surveying and valuation professionals, has advocated for a greater private-sector role in housing delivery. At its 53rd annual conference, the organization urged the government to work with the private sector and professionals to develop and implement a comprehensive housing development program, even stating that "the time has come to focus on social housing" (Tribune, 2023). This view reflects a growing consensus that the government alone cannot solve Nigeria's significant housing shortage.

However, experiences with PPPs in Nigeria's urban development also reveal challenges that require careful attention. First, for PPPs to be effective, there should be clear and enforceable revenue streams, such as toll roads, metered services, and developed housing schemes with mortgage finance systems, which may pose a problem for low-income groups who might be unable to pay for services. Second, for successful PPPs, there needs to be a developed public-sector capacity to engage in complex deals, negotiate, and monitor, which could also be an issue at the subnational level. Third, there is concern that PPPs may commit governments to long-term financial obligations that limit flexibility, particularly when they include guarantees and minimum-revenue commitments. Therefore, the experience with PPPs neither confirms nor resolves the issue of fiscal dependency. Private investment tends to follow rather than lead in fiscal sustainability, and investors need assurance that governments can fulfil their obligations, that revenue streams are reliable, and that regulatory frameworks are stable. However, unless there are fundamental changes to subnational fiscal capacity and governance, private investment will be directed toward high-end enclaves, leaving the rest of the city underserved.

Toward Post-Oil Urban Governance: A Framework for Transition Revenue Diversification and Fiscal Autonomy

The shift to post-oil urban governance starts primarily with revenue diversification at the subnational level, which requires states and local governments to develop the capacity to generate significant revenue from their own tax bases. This reduces their reliance on federation account allocations and shields their investments from oil price fluctuations. This is a complex process, including: Property taxation is the most direct and suitable source of financing for urban governance. Its local nature, resistance to evasion when effectively managed, and its link to the value of urban services that funding can support make it ideal. However, property taxes in Nigeria's states have fallen short of their potential collection rates and have mainly been limited to formal properties. This highlights the need for increased investment in property taxes, which the states have not prioritized over the years due to reliance on oil revenue.

Another way to diversify revenue sources is through user charges and service fees. City residents pay for water, electricity, waste management, and transportation services via various formal and informal methods. Making these methods official can generate additional income for cities. This can be done by adjusting user charges to better reflect the actual cost of services, while still

protecting low-income groups. Lagos's improved ability to enforce user charges for waterfront development using eGIS shows the potential of this approach (New Telegraph, 2025).

Land-based mechanisms like betterment levies, development charges, and land value capture can be used to fund urban projects. Public infrastructure investments can boost land values, so capturing some of this increased value can help finance more city development.

Institutional Capacity for Urban Policy Delivery

The process of diversifying urban revenue should accompany strengthening institutional capacity for urban policy implementation. Nigeria's urban management issues are not solely financial; they also involve institutional challenges. These institutional problems are evident in the urban infrastructure and housing management systems. The institutional capacity for urban planning needs special attention. Master plans are used in Nigeria's cities; however, these plans are outdated, not implemented, or both. Planning departments also lack the data and analytical tools needed to effectively manage cities. Development of institutional capacity for urban planning involves investments in training, technology, and systems to support evidence-based decision-making in urban management, such as Lagos's eGIS (New Telegraph, 2025).

Implementation capacity, defined as the ability to execute plans, projects, and infrastructure, is also a critical area for concern. Nigeria's urban agencies often face challenges in procurement, contract management, and project supervision, leading to cost overruns, delays, and inferior-quality outcomes. The solution to this problem requires systematic reforms to Nigeria's public financial management, procurement, and project oversight systems, as well as investment in public servants' technical capacity. Maintenance capacity is probably the area that is most neglected. Nigeria's infrastructure is deteriorating rapidly, a failure driven by a systemic lack of proper maintenance. This calls for a paradigm shift from a "build, neglect, and rebuild" strategy to a more effective approach for maintaining infrastructure. Such a shift involves institutionalizing maintenance planning, budgeting, and implementation within Nigeria's urban agencies, as well as changing the mindset of Nigeria's political leaders to prioritize invisible expenses on infrastructure maintenance over visible spending on new infrastructure.

Coordinated Policy Frameworks

Coordinated policy frameworks are crucial for effective urban governance, which requires collaboration across various dimensions, including levels of government, sectors, and time. Nigeria's federal system creates challenges for effective coordination, due to its division of power among three levels of government: federal, state, and local. This often leads to a fragmented system of governance. Addressing this issue demands a system that can coordinate policies and investments across different government levels. Intergovernmental coordination mechanisms, such as joint planning committees, coordinated budgeting, and joint services, could help align actions among federal, state, and local governments in Nigeria's urban areas. The provisions of the National Urban Development Policy on physical development plans and resilient city plans could help address this issue, but this requires that these provisions be developed through inclusive processes that effectively engage sub-national governments (Independent, 2025).

Sectoral coordination is equally vital. Urban infrastructure services include transportation, water, sanitation, energy, and housing. Each service is managed by multiple agencies with their own

practices and funding methods. Coordinating these services to achieve a unified outcome for cities is challenging. Temporal coordination: It is crucial to align short-term decisions with long-term objectives. Urban infrastructure decisions have lasting impacts, as choices made today shape options for decades ahead. Ensuring that short-term decisions support long-term goals requires strategic planning and dedication to those objectives.

Social Housing and Inclusive Urbanism

The shift to post-oil urban governance must prioritize social housing and inclusive urbanism. Nigeria's housing shortage is not just about a simple gap between supply and demand but highlights a deeper issue: unfair access to urban spaces, services, and opportunities. Solving the housing shortage requires a strategic focus on social housing for low-income groups, along with broader urban development goals. Social housing in Nigeria is both underfunded and disconnected from broader urban planning and development goals. It needs to be rethought to be integrated with wider urban development objectives to effectively address the housing shortfall. Combining social housing with overall urban development involves placing it in well-connected locations near job opportunities, services, and other amenities; ensuring it responds to household needs and preferences; and integrating it with support for livelihoods, communities, and other factors. Sustainable financing for social housing involves going beyond federal funding to include dedicated sources for states and local governments, such as a share of property tax revenues, land value capture revenues, employer contributions, and cross-subsidies from market-rate developments. The NIESV's call for the government to "prioritize and address economic issues as well as those related to national unity, such as corruption, insecurity, armed conflict, food security, and youth empowerment" (Tribune, 2023) recognizes that housing issues are linked to broader development challenges.

The Role of the Private Sector and Civil Society

The government cannot and must not address Nigeria's urban challenges alone. The private sector and civil society play an essential role in Nigeria's urban development. However, for these efforts to succeed, specific frameworks need to be established to align private-sector interests with public-sector goals and to ensure that civil-society voices are included in urban development decision-making. For the private sector to play a crucial role in Nigeria's urban development, specific frameworks must be put in place to establish regulatory standards for urban growth, offer predictability for investors, ensure partner selection is based on capacity rather than connections, safeguard both public and private interests in dispute resolution processes, and promote transparency to allow public oversight of private sector involvement. For civil society, this includes access to information about urban plans and decisions, opportunities for meaningful participation in urban policy-making, and chances to hold governments and private-sector actors accountable. Community-based organizations, professional groups like NIESV, advocacy organizations, and academia, among others, all contribute to urban governance. Such participation would not only improve urban planning and implementation but also ensure that urban development benefits a broad population rather than just a select few.

Conclusion

This chapter critically explores the contradiction between Nigeria's oil wealth and its neglect of urban infrastructure and housing development in rapidly growing cities. Amid unprecedented urbanization driven by rural-to-urban migration and sustained by federal government oil revenues, this study aims to clarify how easy access to oil wealth impacts subnational fiscal policies

and urban governance outcomes. The central argument is that Nigeria's oil-based fiscal system has created a dependency syndrome, limiting the ability of the state and local governments to establish sustainable urban development frameworks independent of federal support.

Summary of Key Findings

This study finds that certain dynamics influence Nigeria's urban governance. First, the oil-driven urbanization path shows how oil wealth has transformed Nigeria's spatial economy, shifting the city's focus from agriculture and trade to becoming a centre for oil rent circulation and consumption. The oil boom triggered a rentier urbanization pattern, in which the city grew mainly through migration and government employment rather than by generating economic value, as it had before the boom.

Second, the fiscal structure of Nigerian federalism, as reflected in the Federation Account Allocation System, has created harmful incentives that hinder sustainable urban development. The large inflow of federally collected funds has diminished subnational motivation for tax efforts, encouraged spending patterns favouring recurrent expenses over capital investments, and fuelled what this chapter calls “rentier governance” – a form of politics focused on capturing and distributing oil rents instead of fostering productive urban growth. Recent data on FAAC allocations, showing significant distributions alongside low subnational revenue efforts, clearly illustrate this dependency.

Third, modern urban policy interventions, while innovative in some respects, are ultimately limited by fiscal dependency. Federal policies, such as the recently revised National Urban Development Policy, acknowledge issues and propose responses but rely on volatile oil revenues, which are exhaustible and require transformative change. State-level innovations, such as Lagos's use of eGIS technology, can be powerful tools for data-driven, coordinated urban governance but are ultimately inadequate without additional investment or solutions to the underlying fiscal constraints. Smart city visions for Abuja or other urban centres, driven by optimistic ambitions, risk depending on technological solutions without implementing deeper reforms.

Contribution to Knowledge

This chapter contributes new insights to the existing research on urbanization in Nigeria, fiscal federalism, and urban governance in several key ways. First, it introduces the concept of a “fiscal dependency syndrome” as a framework for understanding the relationship between oil revenues and urban policy outcomes. While previous studies have explored the macroeconomic impacts of oil or its role in Nigerian federalism, they have paid less attention to how revenue is allocated, the incentives faced by subnational entities, and the behavioural effects on urban development. Therefore, this chapter synthesizes the literature that has historically developed in somewhat separate strands. Secondly, the chapter enhances the empirical detail through its analysis of recent FAAC data, which provides insights into the size and distribution of oil revenues across states and the fiscal environments in which urban governance operates. Thirdly, the chapter deepens the theoretical understanding of the post-oil transition by examining its urban dimensions. While the debate on the peak oil hypothesis has mostly focused on macroeconomic or energy-sector issues related to the oil price decline, this analysis emphasizes the urban impacts of declining oil revenues and the institutional changes needed to build resilience. This thus adds to the growing literature on urban fiscal sustainability within the context of oil dependence.

Policy and Practical Implications

The analysis has important implications for policy and practice across various fields. From a fiscal policy standpoint, it emphasizes the need to diversify revenue sources at the subnational level. States and local governments should build strong internally generated revenue systems, especially through property taxes and land-based financing methods, to support urban growth without overly depending on the FAAC allocation system. Revenue diversification is vital at the subnational level to mitigate the risks posed by falling oil prices and their negative impact on governments' ability to deliver public goods and services. It also requires political commitment to enact measures that may face opposition from powerful interests. In urban governance, the findings emphasize the need to build institutional capacity in planning, implementation, and maintenance. Developing planning capacity includes creating data systems like Lagos's eGIS, developing analytical tools, and improving professionals' skills.

Building implementation capacity requires enhancing professionals' skills in contract and project management. Strengthening maintenance capacity involves shifting from project management to asset management. In intergovernmental relations, the analysis recommends aligning the fiscal responsibility system with revenue-raising capacity while ensuring fairness and justice. The current setup excessively concentrates revenue at the federal level and assigns many urban responsibilities to state and local governments. This arrangement creates dependency issues and accountability gaps between the federal and subnational governments.

In housing policy, the findings recommend shifting from the current system of symbolic interventions to one focused on sustainable solutions. The analysis emphasizes building professionals' capacity for sustainable interventions in housing policy and connecting sustainable interventions with sustainable finance.

Limitations of the Study

This chapter, while comprehensive in its analytical scope, also acknowledges certain limitations. First, the analysis mainly focuses on the interactions between federal and state governments, with less emphasis on the role of local governments in urban governance. This is significant because local governments have constitutional responsibilities in urban governance. Secondly, the emphasis on smart city projects and technological innovation, while important, does not fully examine the technical, operational, or financial aspects of these projects. More case study-based research on specific projects could better showcase their potential and challenges. Thirdly, the research relies heavily on secondary sources rather than doing original research. While this approach allows for a broad synthesis of ideas, it cannot fully capture the experiences of urban residents or the detailed processes of individual urban organizations. Fourthly, the proposed recommendations for the future rely on assumptions about future conditions. The pace and characteristics of the global energy transition, Nigeria's oil production rate, and the nature of Nigeria's political economy are all variables whose future states cannot be definitively known.

Recommendations

Based on the above analysis, the following recommendations can be provided to various stakeholders involved in urban development in Nigeria:

Recommendations to the Federal Government

- i. The government should execute comprehensive reforms in the intergovernmental financial system to improve the revenue-raising capacity of sub-national governments while ensuring equitable distribution.
- ii. The government should connect federal infrastructure funding to reforms in property taxes, urban planning, and housing at the local level.
- iii. The government should develop frameworks for land value capture and improvement levies for use by sub-national governments.
- iv. The government should offer sub-national governments technical assistance, training, and knowledge-sharing platforms.

Recommendations to the State Governments

- i. State governments should prioritize property tax reform as the basis for sustainable urban finances.
- ii. State governments should establish separate funding sources for housing and urban infrastructure to shield them from ongoing spending pressures.
- iii. State governments should invest in urban planning capabilities, including geospatial technologies, urban planning tools, and training of urban planning staff.
- iv. Develop systems that facilitate collaboration across sectors, especially transportation, housing, and water.

For the local governments:

- i. Enhance their service delivery and maintenance capabilities because maintaining cities is just as important as the initial investment.
- ii. Develop participatory methods that involve the community in setting priorities.
- iii. Consider exploring inter-local cooperation, especially in-service delivery, to take advantage of economies of scale.

For the private sectors:

- i. Participate in policy development with local governments, particularly in the area of inter-sectoral coordination.
- ii. Make sure their investment reaches the majority of people, not just the elite.
- iii. Collaborate with local governments to develop innovative financing schemes, such as green bonds, infrastructure financing, and land value capture.

For civil society and professional organizations:

- i. Advocate for reforms that can sustainably develop cities.
- ii. Monitor local governments' performance in service delivery and infrastructure investment.
- iii. Participate in the development of plans, especially in the area of inter-sectoral coordination.
- iv. Engage in the generation of knowledge, especially in the area of research, as well as the filling of gaps in data.

Areas for Future Research

The analysis has shown that several avenues for future research could improve understanding of the subject and help develop evidence-based policies. One of these is conducting comparative studies

of Nigeria's different states, especially in areas like revenue diversification and policy innovation in Nigerian cities. Lagos State has had some success in implementing IGR; what are the key factors that make Lagos successful in IGR, particularly compared to other states in Nigeria?

Second, detailed case studies of specific urban policy programs, such as eGIS in Lagos, smart city initiatives in Abuja, or housing programs in various states, would offer valuable insights into how these programs are implemented, the challenges they face, and the successes they achieve. They would also help identify best practices in these areas.

Third, studies of urban households and communities could shed light on how people experience fiscal and governance issues at the local level. How do city residents deal with poor infrastructure services? How do they perceive the government's performance?

Fourth, studies of the political economy of urban fiscal reform could explore the interests, institutions, and incentives that influence the outcomes of the reform process. Who benefits under the current system of governance? Which potential coalitions are likely to support the reform agenda? What political strategies could help sustain the reform process?

Fifth, research on the interaction between urban governance, climate change, economic development, and social protection can help us understand the necessary connections that should be addressed in a coordinated way. How can investments in urban infrastructure help combat climate change? How can the housing agenda support economic growth?

Closing Statement

Nigeria's cities stand at a crossroads, shaped by decades of oil-driven urbanization and facing a future where petroleum wealth may no longer be assured. The choices made in the coming years will determine whether these cities become engines of sustainable economic growth or remain centres of rent-seeking, poor infrastructure, and social instability. Breaking free from oil dependence requires confronting uncomfortable truths about fiscal practices, institutional capacity, and political incentives that have long hindered urban progress in Nigeria. It involves moving beyond simple policy gestures to fundamentally reform revenue systems, governance institutions, and intergovernmental relationships. It also requires harnessing collective effort to build urban futures that reflect Nigeria's potential. The post-oil era is inevitable, regardless of preparedness, and Nigeria's challenge is whether it will face this transition with strong institutions and revenue streams or risk crisis and decline. This chapter advocates for the former and begins outlining the path forward. The moment calls for a commitment to reimagining and rebuilding Nigerian urbanism on a durable foundation that will last beyond the oil era.

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Chapter Three

BRIDGING THE GENDER GAP: STRATEGIES FOR ENHANCING YOUTH ENTREPRENEURSHIP IN NIGERIA

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Abstract

Youth entrepreneurship is increasingly promoted as a strategy for addressing unemployment and fostering inclusive economic development in Nigeria. However, persistent gender disparities continue to shape entrepreneurial participation and outcomes among young people. This chapter examines the structural determinants of the gender gap in youth entrepreneurship, focusing on how socio-cultural norms, financial systems, education, and policy frameworks influence opportunities for young men and women. The chapter adopts a qualitative analytical approach based on a synthesis of secondary data, policy reports, and empirical literature on entrepreneurship and gender in Nigeria. The analysis is guided by Gender Role Theory, Human Capital Theory, and Feminist Political Economy to explain how institutional and socio-cultural constraints shape women's entrepreneurial experiences. Findings indicate that although youth-led enterprises represent a significant share of Nigeria's business landscape and female participation is rising, young women entrepreneurs continue to face barriers in accessing finance, business networks, and institutional support. Strengthening gender-responsive policies, financial inclusion, entrepreneurship training, and digital access is therefore essential for fostering a more inclusive entrepreneurial ecosystem and promoting sustainable economic development.

Keywords: Youth entrepreneurship, Gender inequality, Women entrepreneurs, Financial inclusion, Nigeria, Sustainable development.

Introduction

Youth entrepreneurship has become a central theme in Nigeria's development discourse, particularly against the backdrop of persistent youth unemployment and labour market informality. Nigeria's youth population (aged 15–35) constitutes a substantial portion of the national population estimated at around 64.1 million in earlier baselines and representing a significant demographic share, often cited as over half or approximately 35–40% depending on definitions creating both demographic potential and socio-economic pressure (National Bureau of Statistics, 2023). Despite sustained policy attention, youth unemployment and underemployment remain significant, reinforcing the promotion of entrepreneurship as a pathway to job creation and economic inclusion. The International Labour Organization (2022) observes that in many developing economies, self-employment and small enterprise development function as critical buffers against labour market exclusion, particularly among young people. Entrepreneurship, however, is not gender-neutral. A substantial body of scholarship demonstrates that gender disparities persist in business ownership, access to capital, enterprise growth, and profitability (Minniti & Naudé, 2010; Jennings & Brush, 2013).

Across sub-Saharan Africa, women are overrepresented in micro and informal enterprises yet underrepresented in growth-oriented and capital-intensive sectors (World Bank, 2019). These disparities are not primarily explained by differences in entrepreneurial motivation but by structural constraints embedded in social and institutional systems. Gender Role Theory (Eagly, 1987) and feminist political economy perspectives emphasize how socially constructed norms shape differential access to productive resources, time, mobility, and networks, thereby influencing entrepreneurial trajectories. Within the Nigerian context, empirical studies reveal that young women entrepreneurs face disproportionate barriers in accessing finance, land, collateral, and formal credit markets (Akanji, 2006; Ekpe, Mat, & Razak, 2011). Limited asset ownership and financial exclusion reduce women's capacity to scale enterprises beyond subsistence levels. Although institutional mechanisms, through agencies such as the Small and Medium Enterprises Development Agency of Nigeria (SMEDAN, 2022) and financial schemes administered by the Bank of Industry, have expanded youth-focused entrepreneurship interventions, scholars argue that gender-responsive implementation remains inconsistent (Madichie & Nkamnebe, 2010; Olojede, 2015). Consequently, entrepreneurship policies risk reproducing structural inequalities if gendered constraints are not explicitly integrated into program design and evaluation.

Globally, bridging gender disparities in entrepreneurship aligns with commitments articulated by the United Nations under the Sustainable Development Goals, particularly Goal 5 (Gender Equality) and Goal 8 (Decent Work and Economic Growth) (UN, 2015). Development economics literature further demonstrates that reducing gender gaps in access to productive resources enhances aggregate productivity and long-term growth outcomes (World Bank, 2012). Thus, addressing gender inequality within youth entrepreneurship is both a normative obligation and a developmental necessity. This chapter therefore interrogates the structural foundations of the gender gap within Nigeria's youth entrepreneurship ecosystem. It synthesizes theoretical and empirical insights to examine how socio-cultural norms, financial institutions, education systems, and policy frameworks shape entrepreneurial participation and outcomes for young men and women differently. By advancing gender-responsive and context-specific strategies, the chapter contributes to scholarly debates on inclusive economic development and youth empowerment in contemporary Nigeria.

Conceptual/Theoretical Framework

Conceptual Framework

This section conceptualizes youth entrepreneurship as a gendered socio-economic process embedded within structural, institutional and cultural systems. The analysis is anchored on three interrelated constructs: youths, gender and entrepreneurship development situated within Nigeria's economy. Youth in Nigeria encompasses individuals aged 15–35 (Federal Ministry of Youth and Sports Development, 2019). This group constitutes a substantial and growing segment of the population, with recent estimates indicating that people under 30 make up more than half of Nigerians, and the median age remains around 18 years amid a total population exceeding 230 million (various sources including UNFPA and World Bank data projections for recent years). Young people form the backbone of the labor force in a context of high population growth, urbanization, and limited formal job creation. Persistent youth unemployment and underemployment despite some fluctuations in reported rates, often cited in the double digits or higher in broader measures including underemployment intensify the push toward entrepreneurship as a primary pathway for self-reliance, income generation, and economic inclusion (National Bureau of Statistics, 2023).

Entrepreneurship is classically conceived as the innovative capacity to identify opportunities, mobilize resources, and bear risks under uncertainty (Schumpeter, 1934), has evolved in contemporary development thinking into something far more relational and contextual. It is no longer viewed as an isolated act of individual ingenuity but as an activity deeply dependent on the quality and inclusivity of the surrounding ecosystem, including robust institutions, reliable access to finance, supportive infrastructure, and networks of social capital (Acs, Autio, & Szerb, 2014). Within Nigeria's entrepreneurial landscape marked by informal dominance, digital adoption trends, and sectoral diversification success hinges on navigating these external elements. Critically, gender operates as a powerful structuring principle within this ecosystem, determining differential access to essential inputs like capital, markets, technology, and mentorship, and ultimately influencing who can pursue growth-oriented ventures versus subsistence-level activities (Jennings & Brush, 2013). This gendered filtering often channels women into lower-barrier, lower-return domains while reserving higher-potential opportunities for men. Gender here is conceptualized as a socially constructed system of roles, norms, and power relations that systematically allocates resources, responsibilities, time, and opportunities in unequal ways (Eagly, 1987).

In Nigeria's patriarchal socio-cultural setting, these dynamics manifest in everyday constraints: women's disproportionate burden of unpaid domestic and caregiving work limits available time and mobility for business activities; restrictive norms around inheritance, property ownership, and social interactions curtail asset accumulation and collateral availability; and societal expectations around appropriate sectors or risk-taking discourage entry into capital-intensive or male-dominated fields. Empirical evidence consistently shows that women's entrepreneurial pursuits are concentrated in low-capital, low-growth sectors not because of inferior ambition or capability, but due to these systemic barriers that compound over time (Minniti & Naudé, 2010). Across sub-Saharan Africa, including Nigeria, women-owned enterprises tend to be smaller in scale, less profitable, and more vulnerable, with markedly reduced access to formal credit markets and other productive resources compared to male counterparts (World Bank, 2019). Entrepreneurship development encompasses the full spectrum of deliberate interventions policy frameworks, financial schemes, educational and training programs, incubation services, and institutional

mechanisms aimed at stimulating enterprise creation, enhancing survival rates, and enabling scaling.

In Nigeria, prominent actors such as the Small and Medium Enterprises Development Agency of Nigeria (SMEDAN) and the Bank of Industry deliver funding, capacity-building, advisory support, and targeted initiatives to bolster MSMEs and youth-led ventures. Recent efforts have included women-specific programs like SMEDAN's Women in Self-employment Programme (WISE-P) and collaborative funds emphasizing financial inclusion for female entrepreneurs. Despite these advances, a recurring critique is that many interventions lack consistent gender mainstreaming: design and implementation often overlook or inadequately address the unique barriers young women face, such as collateral requirements, discriminatory lending practices, or socio-cultural hurdles, thereby risking the perpetuation or even reinforcement of existing inequalities rather than their dismantling (Madichie & Nkamnebe, 2010; Olojede, 2015). The conceptual model underpinning this chapter posits that structural determinants patriarchal norms, biased inheritance systems, uneven legal frameworks, discriminatory financial institutions, and infrastructural deficits directly mold entrepreneurial access variables, including availability of finance, quality of training and skills development, strength of professional and social networks, and adoption of technology.

These access variables then decisively shape enterprise outcomes: start-up rates, business survival probabilities, growth trajectories, profitability levels, and long-term sustainability. Gender functions dualistically in this model: as an independent structural determinant that embeds inequality at the outset, and as a mediating variable that conditions the conversion of available resources into tangible entrepreneurial results. For instance, even when young women gain some access to training or digital tools, socio-cultural constraints may still limit their ability to leverage these fully compared to male peers. This integrated perspective aligns closely with institutional theory, which stresses that economic behavior is structured by both formal rules (laws, regulations, policies) and informal norms (customs, traditions, social expectations), making deliberate reform of these institutions essential for equitable outcomes (North, 1990). By foregrounding these interconnections, the framework underscores the urgency of gender-responsive strategies that target not just surface-level symptoms but the deeper structural roots of disparity in Nigeria's youth entrepreneurship ecosystem.

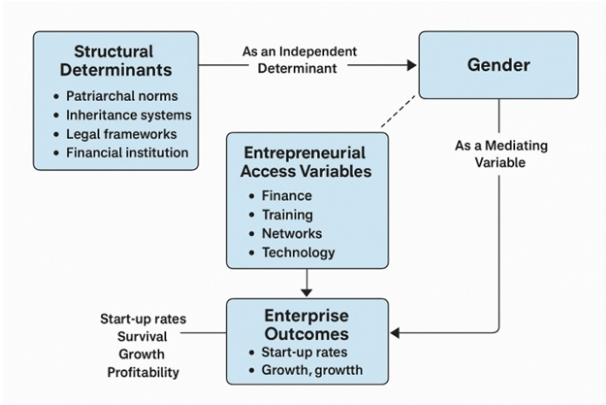


Figure 1: Conceptual Model Diagram (showing determinants → access variables → outcomes, with gender as both determinant and mediator)

Theoretical Framework

To provide analytical depth, the chapter integrates three complementary theoretical perspectives: Gender Role Theory, Human Capital Theory, and Feminist Political Economy. Each perspective illuminates distinct yet overlapping dimensions of the gender gap in youth entrepreneurship in Nigeria, enabling a multi-layered understanding that moves beyond surface-level explanations to address both individual and systemic influences.

Gender Role Theory

Gender Role Theory (Eagly, 1987) posits that socially prescribed roles generate differentiated behavioral expectations for men and women, shaping their attitudes, choices, and actions across various domains of life. These expectations influence occupational preferences, perceptions of appropriate risk-taking, leadership styles, and willingness to engage in activities traditionally coded as masculine or feminine. In entrepreneurial contexts, gendered norms often discourage women from entering male-dominated sectors such as technology, manufacturing, or large-scale agribusiness or from pursuing high-growth, high-risk ventures that require substantial capital, mobility, or public visibility (Jennings & Brush, 2013). In Nigeria's patriarchal socio-cultural setting, these normative pressures are amplified by practical constraints: restricted mobility due to safety concerns or family expectations, early marriage patterns that interrupt education and career trajectories, and heavy domestic labour burdens that limit the time and energy available for business development (Akanle, Adesina, & Nwaobiala, 2017). The theory thus explains how deeply embedded social norms reproduce gender disparities in entrepreneurial participation and outcomes, even when formal policies promote equality of opportunity. It highlights that many barriers' women face are not primarily motivational but rooted in societal scripts that assign women secondary economic roles and prioritize caregiving responsibilities over economic ambition.

Human Capital Theory

Human Capital Theory (Becker, 1964) argues that investments in education, skills, training, and experience directly enhance an individual's productivity, employability, and income-generating potential. Applied to entrepreneurship, this perspective suggests that business outcomes such as start-up success, firm survival, growth rates, and profitability are at least partially contingent upon the entrepreneur's access to relevant knowledge, technical competencies, business education, and sector-specific expertise. Empirical studies consistently demonstrate that gender disparities in educational specialization, particularly underrepresentation of women in STEM (science, technology, engineering, and mathematics) and technical/vocational fields, significantly limit women's participation in higher-value, innovation-driven, or capital-intensive entrepreneurial sectors (Minniti & Naudé, 2010). In the Nigerian context, uneven access to quality vocational training, entrepreneurial mentorship programs, digital skills development, and industry-relevant certifications often translates into measurable differences in enterprise performance between young men and women (SMEDAN, 2022). While investments in human capital through targeted training, workshops, and skill-building initiatives can improve entrepreneurial prospects and help narrow some performance gaps, the theory alone remains insufficient to account for persistent structural inequalities. It tends to focus on individual-level endowments and choices while under-emphasizing the broader social, institutional, and economic barriers that differentially restrict women's ability to acquire, apply, or benefit from human capital investments.

Feminist Political Economy

Feminist political economy extends the analysis beyond individual attributes and choices to critically interrogate how macroeconomic structures, labour markets, state policies, and institutional arrangements systematically reproduce and reinforce gender inequality (Elson, 1999). This perspective foregrounds the gendered division of labour, particularly the disproportionate burden of unpaid care work borne by women, which reduces their available time for paid economic activity and entrepreneurial pursuits. It also emphasizes structural factors such as unequal asset ownership (especially land and property), persistent financial exclusion, discriminatory credit practices, and biased policy design that limit women's access to productive resources. Development research has shown that these gender gaps in asset ownership, collateral availability, and formal credit access have significant downstream effects, constraining the size, scalability, profitability, and resilience of women-owned firms (World Bank, 2012). From this viewpoint, youth entrepreneurship policies that concentrate narrowly on skill acquisition, microfinance provision, or individual empowerment without simultaneously addressing underlying structural power relations, care economy burdens, and institutional biases are unlikely to generate deep or transformative change. Instead, feminist political economy calls for interventions that challenge the gendered foundations of economic systems, including reforms to inheritance laws, care-supportive infrastructure, equitable financial inclusion mechanisms, and gender-mainstreamed policy frameworks that recognize and redress the macro-level reproduction of disadvantage.

Youth Entrepreneurship in Nigeria: Current Landscape

Youth entrepreneurship in Nigeria has expanded significantly in recent years, shaped by demographic pressures, economic necessity, and technological adoption. The *State of Entrepreneurship in Nigeria Report 2025* by FATE Foundation revealed that youth-led enterprises defined as businesses founded by individuals aged 15–35, accounted for 45% of all surveyed businesses in 2025, representing the highest share among all age groups (FATE Foundation, 2025). This demonstrates that young Nigerians are increasingly engaging in entrepreneurial activities despite macroeconomic challenges such as inflation, naira depreciation, and infrastructural constraints (BusinessDay NG, 2025). Despite this increase in participation, the overall health of the entrepreneurial ecosystem has declined. Nigeria's entrepreneurship index fell to 0.46 in 2024, down from 0.52 in 2023 and 0.58 in 2022, reflecting weaker firm performance and innovation capacity (Business AMLive, 2025). Complementary evidence shows that the business birth rate dropped to 24% in 2024, compared to 30% in 2023 and 32% in 2022, highlighting the difficulty of sustaining new ventures in a volatile economy (Nairametrics, 2025).

Technology adoption has emerged as a critical feature of youth entrepreneurship. FATE Foundation (2025) reported that 72% of youth-led businesses employed digital tools such as online marketing and mobile payment systems, with enterprises using technology more likely to experience growth. This trend is corroborated by Okegbe (2025), who noted that digital platforms have become central to Nigerian youth-led business models, enabling broader market access and operational efficiency. Social media adoption has also facilitated customer engagement and networking, with nearly 88% of youth-led firms integrating digital communication tools into their operations (FATE Foundation, 2025). Sectoral diversification is evident as young Nigerians increasingly enter agribusiness, creative industries, fintech, and digital freelancing, while tech-driven startups such as Paystack and Flutterwave demonstrate the transformative potential of youth innovation (Naija Trends, 2025). Nonetheless, structural and systemic barriers persist.

Limited access to finance, unreliable infrastructure, insecurity, and regulatory bottlenecks continue to constrain youth enterprise performance (Business AMLive, 2025; BusinessDay NG, 2025). Only 25.5% of youth-led businesses accessed financing in 2024, up slightly from 21.6% in 2023, leaving the majority dependent on personal savings or informal funding sources (FATE Foundation, 2025). Broader financial inclusion data indicate that less than half of Nigerians aged 18–35 have access to basic banking services, limiting formal credit availability for young entrepreneurs (BusinessDay NG, 2025).

Gender dynamics are also critical in shaping youth entrepreneurship. Female participation in new business creation increased steadily, with nearly 47% of new ventures in 2024 founded by women, reflecting rising female engagement despite persistent socio-cultural and structural constraints (Nairametrics, 2025). While young women increasingly attain higher educational levels relative to male peers 52.2% of young women hold at least a bachelor's degree compared to 42.8% of young men. Financial, legal, and normative barriers continue to restrict their entrepreneurial agency (BusinessDay NG, 2025). Overall, Nigeria's youth entrepreneurial landscape in 2025 is characterized by high participation, growing digital adoption, and sectoral diversification, alongside persistent macroeconomic and structural challenges. Sustainable growth of youth-led enterprises will require coordinated interventions to enhance access to finance, digital skills, infrastructure, and gender-responsive policies (FATE Foundation, 2025; Okegbe, 2025; Business AMLive, 2025).

Challenges Faced by Women Entrepreneurs in Nigeria

Women entrepreneurs in Nigeria play an increasingly visible role in the economy, but their pathway to sustainable enterprise is impeded by multiple, interconnected challenges. Recent data from 2023–2025 reveal both the scope of women's entrepreneurial participation and the persistent structural constraints they confront. Recent research shows that 83 % of Nigerian women consider themselves entrepreneurs, a rate far above the regional average across Eastern Europe, the Middle East, as well as Africa, signaling strong entrepreneurial motivation among women in Nigeria (Mastercard, March 2025). Furthermore, data indicate that 90 % of Nigerian women want to start their own businesses to achieve financial stability, with “millennial and Gen Z” women leading this trend (BusinessDay NG, March 2025). Despite this strong entrepreneurial drive, access to formal credit remains limited. According to a 2025 United Nations disclosure, only 23 % of women-owned businesses in Nigeria had access to formal credit, highlighting a critical financing constraint for women entrepreneurs (UN Women, October 2025). This aligns with earlier findings from the EFINA Access to Financial Services Survey (2023), which showed that only about 35 % of Nigerian women had access to formal financial services, compared with 55 % of men, and just around 15 % of women-owned SMEs received formal credit, pointing to structural financing gaps (EFInA/IFC, 2023). Complementary evidence from a 2024 Moniepoint report indicates that 83.3 % of women entrepreneurs rely on personal savings or informal support to run their businesses, with only roughly 16.7 % accessing loans from financial institutions (Moniepoint, September 2024).

Women's participation in business ownership further underscores the structural intensity of barriers. Data from the Nigerian Export Promotion Council (NEPC) in March 2025 show that about 32 % of Small and Medium Enterprises (SMEs) in Nigeria are women-led, highlighting both contributions and gaps relative to male ownership (NEPC, 2025). Earlier estimates from 2023 indicated that 40 % of micro, small, and medium enterprises (MSMEs) in Nigeria were owned by

women, illustrating the substantial but still unequal role of women in enterprise ownership (National Bureau of Statistics, 2023). Despite rising participation, gendered growth disparities persist. The 2024 SoE Report revealed that 47 % of new businesses in 2024 were established by women, up from about 42 % in 2023, and women-led enterprises have gradually increased their share from 39 % in 2022 to 48 % in 2024 (FATE Foundation, 2024; PUNCH, November 2024). However, the report also found that only 63 % of women-led businesses reported growth in 2024, down from 74 % in 2023, and slightly below growth rates for male-led enterprises, indicating a vulnerability to economic shocks among female founders (Radarr Africa, 2025). Relatedly, socio-cultural dynamics continue to restrict women's entrepreneurial agency. Many women juggle business responsibilities alongside unpaid domestic and caregiving roles, which is an issue highlighted in multiple studies on gender and business participation, reducing available time and mobility for enterprise management (Jennings & Brush, 2013; Akanle, Adesina, & Nwaobiala, 2017). These socio-cultural constraints, combined with financing hurdles, limit women's access to markets, mentorship, and business networks.

Infrastructural deficits such as unreliable electricity and limited digital connectivity disproportionately affect women-led businesses. Although not exclusively gendered, these infrastructural challenges reduce operational efficiency and increase costs for enterprises that depend on consistent power and connectivity issues repeatedly documented in the broader Nigerian business environment (World Bank, 2019). In summary, while the proportion of women engaging in entrepreneurship continues to rise, the evidence from 2023–2025 reveals persistent barriers related to access to finance, unequal growth trajectories, socio-cultural constraints, and infrastructural limitations. Addressing these challenges through gender-responsive financing solutions, enhanced business training, policy support, and network development is essential for women entrepreneurs to realize their full economic potential in Nigeria's evolving entrepreneurial ecosystem.

Strategies for Bridging the Gender Gap in Youth Entrepreneurship: Lessons from Case Studies

Bridging the gender gap in youth entrepreneurship requires a multi-dimensional approach, addressing structural, financial, technological, and socio-cultural barriers. Evidence from Nigeria between 2023 and 2025 demonstrates that while young women are increasingly participating in enterprise creation, persistent challenges ranging from limited access to finance to socio-cultural constraints, continue to hinder sustainable growth. Consequently, strategies aimed at fostering equitable entrepreneurial opportunities must be both targeted and evidence-based, with lessons drawn from successful case studies illustrating practical outcomes. A key strategy involves enhancing financial inclusion and access to credit. Structural barriers such as collateral requirements, high interest rates, and discriminatory lending practices have historically constrained women's participation in entrepreneurship (Olojede, 2015; UN Women, 2025). Targeted financial interventions have proven effective in addressing these gaps. For example, the FATE Foundation Women Entrepreneurs Fund (2024) provides collateral-free loans and advisory services to women-led small and medium enterprises (SMEs) in Lagos and Abuja. Reports indicate that within 12 months of receiving support, over 20 % of beneficiary businesses recorded improved survival rates and increased revenue, highlighting the critical role of gender-focused financing in sustaining enterprises. Complementing traditional credit programs, digital microfinance platforms such as Carbon and Renmoney have expanded access for young women, enabling them to

secure short-term loans without the need for land or asset-based collateral. These platforms not only provide capital but also integrate financial literacy and business advisory tools, supporting long-term growth (Mastercard, 2025).

Another significant strategy is capacity-building and skills development, while Nigerian women have made significant educational gains, there remains a persistent gap in technical, managerial, and digital competencies critical for entrepreneurship (Jennings & Brush, 2013; Minniti & Naudé, 2010). Programs like She Leads Africa (2023–2025) have directly addressed this need by providing workshops in digital marketing, investment readiness, financial management, and leadership to over 10,000 young female entrepreneurs across Nigeria. Follow-up evaluations revealed that participants were approximately 30 % more likely to expand into new markets within six months, demonstrating the tangible impact of structured capacity-building interventions (Mastercard, 2025). In addition, mentorship programs pairing women with experienced business leaders have proven essential for navigating challenges, building confidence, and expanding networks, thereby directly contributing to the scalability of women-led ventures (Jennings & Brush, 2013). Policy and institutional support also play a decisive role in bridging gender disparities. While general SME policies exist, gender-specific measures are often limited or under-resourced. Initiatives such as the SMEDAN Youth Entrepreneurship Support Program (2023) provide incubation centers and mentorship hubs that prioritize women and rural youth, facilitating access to training, markets, and government incentives. Case evaluations indicate that women participating in these hubs report higher confidence in client acquisition and business planning, along with improved access to institutional support. Simplifying business registration procedures, offering tax incentives, and providing targeted subsidies for women entrepreneurs further strengthens the enabling environment, helping to reduce structural inequities that have historically marginalized female founders (Olojede, 2015; EFINA, 2023).

Technological inclusion is equally critical in bridging the gender gap this is because, digital tools such as e-commerce platforms, fintech solutions, and online marketing channels allow women entrepreneurs to overcome traditional geographic and market constraints. Data from 2023–2025 indicate that approximately 72–75 % of youth-led businesses in Nigeria utilize digital platforms, with women-led businesses experiencing 15–20 % higher growth when adopting technology compared to those operating without digital tools (Moniepoint, 2024; BusinessDay NG, 2025). A notable example is the collaboration between Moniepoint and 500 women-led SMEs in Lagos and Ibadan, which integrated digital payment solutions and online marketing strategies. Within six months, these enterprises reported increased sales, more efficient transaction processes, and expanded customer reach, demonstrating how technology serves as both a leveling tool and a driver of growth. Finally, networking, mentorship, and advocacy platforms are essential strategies to ensure sustainable participation of women in entrepreneurship. Structured networks such as Women in Tech Nigeria (2023–2025) provide mentorship, peer support, and direct access to investors and industry partners. Over 1,200 mentees reported increased business opportunities and successful partnerships as a result of engagement in these networks. Such platforms not only foster skill transfer and market access but also enhance visibility and legitimacy in traditionally male-dominated sectors (Akanle, Adesina, & Nwaobiala, 2017). Consequently, integrating strategic interventions with practical examples demonstrates that bridging the gender gap in youth entrepreneurship requires coordinated efforts across finance, capacity-building, policy, technology, and networking. Lessons from recent Nigerian case studies between 2023 and 2025

illustrate that targeted financing schemes, mentorship programs, technology adoption, and gender-responsive institutional support can collectively mitigate structural and socio-cultural barriers. By combining these strategies, the Nigerian entrepreneurial ecosystem can foster a more inclusive and resilient environment, ensuring that young women not only participate in enterprise creation but also sustain and scale their businesses effectively.

Conclusion

This chapter examined the structural foundations of the gender gap in youth entrepreneurship in Nigeria, with the objective of understanding how socio-cultural norms, institutional arrangements, financial systems, and educational structures shape entrepreneurial opportunities and outcomes for young men and women. Drawing on Gender Role Theory, Human Capital Theory, and Feminist Political Economy, the chapter synthesized empirical evidence and policy reports to analyse the dynamics of youth entrepreneurship within Nigeria's evolving economic landscape. The analysis demonstrates that although youth entrepreneurship has expanded significantly in response to labour market pressures and economic uncertainty, gender disparities remain deeply embedded within the entrepreneurial ecosystem.

The findings show that while young women display strong entrepreneurial motivation and increasingly participate in enterprise creation, their ventures continue to face structural constraints. These include limited access to finance, weaker business networks, restricted mobility, and socio-cultural expectations that influence sectoral participation and enterprise growth. Such constraints frequently confine women entrepreneurs to smaller-scale and lower-growth enterprises, thereby limiting their capacity to expand their businesses and contribute fully to economic development. The chapter therefore underscores the persistent gap between entrepreneurial participation and entrepreneurial outcomes among young women in Nigeria.

This chapter contributes to existing scholarship by demonstrating that gender operates both as a structural determinant and as a mediating factor within entrepreneurial ecosystems. By integrating complementary theoretical perspectives, the analysis highlights the importance of addressing not only individual-level barriers but also the broader institutional inequalities that shape entrepreneurial opportunities. From a policy perspective, the findings emphasize the need for gender-responsive entrepreneurship strategies that expand financial inclusion, strengthen digital and technical skills development, support mentorship and networking platforms, and incorporate gender considerations into national entrepreneurship and SME development frameworks.

Despite these insights, the chapter is limited by its reliance on secondary data and conceptual synthesis rather than primary empirical investigation. Future research should therefore employ longitudinal and field-based approaches to examine gendered entrepreneurial outcomes across regions and sectors of the Nigerian economy, including comparative analyses of rural and urban contexts and systematic evaluations of gender-targeted entrepreneurship programmes. Policymakers, universities, and development agencies should collaborate to implement gender-inclusive financing mechanisms, entrepreneurship education initiatives, and community-based interventions that challenge restrictive socio-cultural norms. Ultimately, closing the gender gap in youth entrepreneurship is both a social and economic imperative, as empowering young women entrepreneurs will enhance innovation, expand employment opportunities, and strengthen Nigeria's long-term economic resilience.

Recommendations

To strengthen youth entrepreneurship and close the gender gap in Nigeria, a multi-stakeholder approach is essential, combining policy reform, educational initiatives, and community-based interventions.

i. Actionable Strategies for Policymakers, Educators, and Development Agencies:

Policymakers should prioritize gender-responsive policies that reduce barriers to enterprise creation for young women. This includes simplifying business registration procedures, expanding collateral-free credit schemes, offering tax incentives for women-led SMEs, and integrating gender considerations into national entrepreneurship programs (Olojede, 2015; UN Women, 2025). Development agencies and NGOs can complement government efforts by funding capacity-building programs, promoting mentorship networks, and supporting digital literacy initiatives that target young women and rural entrepreneurs (FATE Foundation, 2024; Mastercard, 2025). Educators and training institutions should embed entrepreneurship education in curricula at all levels, with special focus on digital skills, financial literacy, and leadership development. Partnerships between universities, vocational centers, and industry can create practical training programs, internships, and innovation hubs that equip youth with both technical skills and entrepreneurial mindset (Jennings & Brush, 2013; Okegbe, 2025).

ii. Role of Universities in Fostering Gender-Inclusive Entrepreneurship: Universities can play a pivotal role by establishing gender-inclusive entrepreneurship centers that provide business incubation, mentorship, and networking opportunities. Universities can also facilitate research on local market opportunities, help students access funding and resources, and organize workshops that foster collaboration between male and female entrepreneurs. Integrating entrepreneurship programs across disciplines ensures that all students, regardless of gender or field of study develop the skills and confidence to create sustainable businesses.

iii. Community-Based Approaches for Sustainability: Local communities are critical in sustaining entrepreneurship initiatives. Community-based strategies can include cooperative societies, peer support networks, and local business forums that provide women with knowledge, social support, and access to informal credit systems. Engaging community leaders to challenge restrictive gender norms and advocate for women's economic participation can enhance acceptance and long-term sustainability of youth entrepreneurship programs (Akanle, Adesina, & Nwaobiala, 2017). By combining policy, education, institutional support, and community engagement, these strategies provide a comprehensive framework for fostering inclusive and sustainable entrepreneurship, enabling young women to thrive as active contributors to Nigeria's economy.

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Nigeria Beyond Oil:

Strategies for Sustainable Sectoral Development Rationale & Index

Chapter Four

GREEN FINANCE AND THE SDGS IN NIGERIA: UNLOCKING PATHWAYS TO SUSTAINABLE ECONOMIC DEVELOPMENT

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Abstract

This chapter examines the development, tools, implementation obstacles, and strategic possibilities of green finance as a catalyst for sustainable economic growth in Nigeria. With the nation facing a significant funding shortfall for Sustainable Development Goals (SDGs) projected to exceed ₦125 trillion by 2030, green finance has surfaced as a practical approach to attract investment for energy-efficient, climate-resilient, and inclusive development. Important tools like sovereign and corporate green bonds, blended finance strategies, concessional loans, and ESG investment are analyzed within Nigeria's policy framework and sectoral precedence. Key obstacles highlighted to the expansion of green finance include insufficient technical knowledge, poor data infrastructures, inconsistent policies, and diminished investor trust. Based on policy evaluation, the chapter concluded that Nigeria's shift to a green economy is essential and feasible, subject to consistent policy changes, institutional collaboration, and financial creativity. Thus, it was recommended that a strategic plan be formulated and implemented that involves bolstering legal and regulatory structures, broadening climate finance avenues, improving transparency and impact assessment, and engaging domestic and diaspora funding.

Keywords: Green Finance, Sustainable Development Goals (SDGs), Climate Finance, ESG Investing, Inclusive Growth

JEL Codes: Q56, G23, O13, Q01, H23

Introduction

A universal pledge in attaining a thriving, just, resilient, and regenerative future by 2030 was signaled by the espousal of the Sustainable Development Goals (SDGs) by the United Nations in 2015. The SDGs, which are made up of 17 interconnected goals, offer a thorough outline for tackling issues like poverty, inequality, ecological destruction, and advancing peace and prosperity (United Nations, 2015). The SDGs provide a blueprint to address ingrained holistic, socio-economic, integrated, and ecological issues that have impeded inclusive progress and long-term resilience for emerging nations like Nigeria. Nigeria faces energy insecurity, food shortages, elevated poverty levels, infrastructure deficiencies, and environmental challenges like flooding, deforestation, and desertification despite its abundant natural and human resources (World Bank, 2022). Rapid urbanization, swift population increase, and organizational inefficiencies all make these problems worse. Nigeria is still far from reaching essential SDG goals, particularly affordable and clean energy, climate action, industry, innovation, and infrastructure, despite some advancements in areas like gender equality and educational accessibility (NBS, 2020). With Nigeria's yearly SDG financial shortfall projected to exceed \$10 billion, funding continues to be a major obstacle (UNDP, 2021).

Although current research, regulatory frameworks, and strategic guidelines emphasize Nigeria's developmental limitations and SDG outcomes, a significant gap persists in grasping how these obstacles collectively interact and hinder successful SDG implementation. A significant portion of the ongoing discussion often treats these matters separately, which restricts the creation of cohesive and green initiative responses. This disjointed strategy highlights the necessity for additional thorough examination that connects environmental, social, and governance elements within the context of SDGs. Considering this context, this research investigates deeply embedded, foundational, and inherent obstacles to realizing the SDGs in Nigeria, focusing specifically on financial limitations, governance shortcomings, and interconnections between sectors. The document is organized in this manner: the upcoming section examines pertinent conceptual and theory-oriented viewpoints; subsequently, there will be a discourse on the methodology chosen for the research. The following sections showcase and examine significant findings, whereas the concluding section provides policy suggestions and final thoughts. The main goal of this research is to thoroughly assess the obstacles obstructing SDG execution in Nigeria and to suggest coordinated approaches that can improve sustainable development results and speed up advancement toward the 2030 goals.

The Climate–Development Finance Nexus

Global warming and development are closely intertwined in Nigeria. Infrastructure, food value chain, and means of securing necessities of life are all seriously endangered by the impacts of global warming, which include increasing temperatures, unpredictable rainfall, advancing deserts in the northern zone, and flooding along the coast in the southern zone. These ecological disturbances have the potential to undo back-breaking progress in development and heightening susceptibility among already marginalized groups (IPCC, 2022). Concurrently, significant funding in sustainable energy, digital farming, climate-adapted infrastructure, and ecosystem-based approaches are needed to mitigate these climate hazards. Owing to this, Nigeria is at the center of the relationship between finance, development, and climate change. Executing adaptive methods that promote economic growth and development while reducing environmental hazards requires securing adequate and sustained funding. Therefore, climate change adaptation requires creative

funding methods suited to environmental goals in addition to efficient administration and policy (Adebayo & Olayinka, 2022).

Rationale for Green Finance as a Sustainable Development Tool

One of the most important tools for coordinating economic growth with climate objectives is green finance, which is described as financial investments directed towards projects and initiatives that support environmental sustainability (OECD, 2020). To lower carbon emissions, preserve ecology, and improve climate resilience, it encompasses tools like climate finance, climate bonds, concessional financing, and blended public-private investment platforms. Following the issuing of its first sovereign green bond in 2017, which marked a turning point for Africa and a move toward development finance with climate objectives, the idea of green finance is becoming more popular in Nigeria (FMEnv, 2018). Green financing has enormous potential to open growth prospects in vital industries including sustainable farming, renewable energy, environmentally friendly transportation, and infrastructure that can withstand climate change. Through investing in ecologically sound initiatives, green finance directly advances several SDGs. Additionally, through environmental, social, and governance (ESG) integration, it fosters innovation, draws in the private sector, and increases the resilience of the financial sector (UNEP, 2021). In a nation such as Nigeria, where government resources and conventional assistance fall short of fulfilling climate and development objectives, green finance presents a crucial chance to close the investment gap while promoting the country's sustainability initiatives

Conceptual and Theoretical Framework

Defining Green Finance and Sustainable Development

Financial investments, tools, and services that facilitate the shift to a green growth, low carbon and climate-resilient economy are collectively referred to as "green finance." It includes financial resources from the public and private sectors that are focused on environmental goals like sustainable energy, pollution prevention, biodiversity preservation, energy conservation, climate-resilient agriculture, and integrated land management (OECD, 2017). Emission trading programs, ESG linked loans, green bonds, and environmental effect investment funds are examples of green finance structures. According to UNEP (2021), these tools are designed to incorporate ESG considerations into financial management decisions. Conversely, according to the World Commission on Environment and Development [WCED], 1987, sustainable development is generally understood to be development that satisfies current demands without endangering the capacity of future generations to satiate their own. Economic sustainability, social integration, and ecological preservation are its three interrelated foundations. Sustainable development places a strong emphasis on inclusive, environmentally responsible long-term growth, requiring the coexistence of financial and ecological sustainability. Thus, by allocating funds to cleantech, nature base solutions, natural infrastructure, and ecologically conscious business models, green finance acts as a catalyst for sustainable growth. In nations with limited resources, such as Nigeria, green finance is essential for connecting development objectives with ecological constraints.

Overview of the Sustainable Development Goals (SDGs)

The United Nations General Assembly established the 2030 Agenda for Sustainable Development in 2015, which includes the 17 interconnected SDGs. According to the United Nations (2015), these goals aim to tackle a wide range of concerns, such as poverty, hunger, health, education, gender equality, clean water, affordable energy, decent work and economic growth, infrastructure and

innovation, and climate action. Through several state-owned programs, including the Nigeria Vision 2050, the Economic Recovery and Growth Plan (ERGP), and lately the Integrated National Financing Framework (INFF), Nigeria, a signatory, has integrated and localized the SDGs. Nonetheless substantial institutional, financial, and infrastructure impediments still exist. According to the United Nations Development Programme (UNDP, 2021), Nigeria needs a minimum of \$100 billion each year to achieve its SDG goals, thus creative and environmentally friendly financing methods are essential. In addition to aiding certain environmental objectives like climate action, affordable and clean energy, and life on land, green finance expedites indirect advancements on goals such as no poverty and decent work and economic growth by promoting green jobs and sustainable livelihoods. This is achieved by coordinating financial resources with SDG priorities.

Theoretical Perspectives

A few theoretical frameworks provide insightful information to support the significance of green finance in sustainable development:

- i. **Environmental Economics:** This looks at how economic activity affects the environment and explores how environmental externalities can be fixed through market-based procedures. To incorporate the expenses related to environmental harm, this theory advocates for instruments like emission taxes, marketable pollution permits, and climate bonds (Tietenberg & Lewis, 2018). This theory supports policies and incentives that encourage ecologically sustainable practices by businesses and customers in Nigeria, where greenhouse gases, desertification, and reliance on fossil fuels are widespread.
- ii. **Sustainable Finance Theory:** This theory suggests that financial choices must incorporate lasting ESG considerations to mitigate risks and generate value. It questions the conventional risk-return framework by introducing a third aspect, impact to assess how financial choices affect sustainability (Schoenmaker & Schramade, 2019). Within this structure, green finance tools like green bonds, ESG funds, and sustainability-linked loans are recognized for their dual benefit of being financially sound and socially and environmentally accountable
- iii. **Climate Justice Theory:** Climate justice presents the climate change crisis as a matter of ethics and human rights. It highlights equality, justice, and the unequal impact of climate change on vulnerable communities, especially in the Global South. This theory backs financial systems that pay compensation to susceptible societies for environmental damages, while guaranteeing equitable access to sustainable finance (Schlosberg & Collins, 2014). In Nigeria, climate justice emphasizes the necessity of financial structures that support rural communities, women, and youths, groups that are most impacted by climate-related threats but have the least contribution to emissions.

Collectively, these theories highlight the urgent need for a game-changing financing model in Nigeria, one that incorporates environmental costs, shifts capital towards sustainable long-term results, and promotes equity in decisions related to climate.

Evolution of Green Finance in Nigeria Historical Overview and Key Milestones

In Nigeria, green finance has progressively transitioned from a policy goal to a systematic and functional part of its development finance framework. The nation's venture into green finance

officially commenced with the introduction of the Nigeria Climate Change Policy Response and Strategy in 2012, establishing a foundation for incorporating ecological issues into strategic economic planning (Federal Ministry of Environment (FMEnv], 2012). A significant milestone occurred in 2017 when Nigeria became the first African nation to release a sovereign green bond. With a valuation of ₦10.69 billion (around USD 30 million), this bond financed renewable energy and reforestation initiatives, demonstrating a robust political commitment to integrating climate considerations into all finance activities and operations (FMEnv, 2018).

In 2019, a second green bond of ₦15 billion was launched, reinforcing Nigeria's position as a leader in green finance within Africa. These tools were consistent with Nigeria's Nationally Determined Contributions (NDCs) as part of the Paris Agreement and backed by the Green Bond Principles of the International Capital Market Association. Future milestones involve the creation of the Nigeria Green Bond Market Development Programme in collaboration with the Securities and Exchange Commission, the Climate Bonds Initiative, and the Financial Sector Deepening Africa. This scheme spurred capacity-building activities, regulatory changes, and institutional structures to support sustainable financial merchandises (FSD Africa, 2021)

Policy and Regulatory Environment

Green finance landscape in Nigeria has been strengthened by forward-thinking policy measures and regulatory structures. In 2012, the CBN implemented the Nigerian Sustainable Banking Principles (NSBP), requiring development finance institutions, discount houses, and banks to incorporate ESG into their practices (CBN, 2012). These tenets signified the start of a structured initiative to synchronize banking activities with environmental and social sustainability. The Securities and Exchange Commission (SEC) in 2021 issued directives for the issuance of Green Bonds to standardize the procedure for corporations and public entities. These directives describe qualified projects, reporting obligations, and validation procedures, thereby improving investor trust and clarity (SEC, 2021)

Moreover, Nigeria established the Integrated National Financing Framework (INFF) in partnership with the United Nations Development Programme (UNDP). The INFF integrates all financial sources: public, private, foreign, and local with the nation's SDG priorities, fostering a milieu conducive for the growth of green finance (UNDP, 2021). Nigeria's revised Nationally Determined Contributions (NDCs) in 2021 emphasized the country's dedication to totally cut greenhouse gas emissions by 20% and temporarily by 47% by the year 2030. This goal underpins a lot of the green finance policy focus and influences the flow of capital toward eco-friendly infrastructure, energy, and transportation systems (FMEnv, 2021).

Key Players:

Government, Financial Institutions, Private Sector, and International Donors

The ministry of finance, the debt management office and the federal ministry of environment are organs of Nigerian government that plays a pivotal role in promoting green finance in the country. They manage policy guidance, project choice, and the distribution of green instruments. The CBN and the SEC play crucial roles as financial regulators influencing the regulatory standards and adherence protocols that direct financial intermediaries and equity markets in incorporating sustainability aspects. Institutions like the Development Bank of Nigeria (DBN) and the Bank of Industry (BoI) have played a key role in funding sustainable businesses particularly for MSMEs and

renewable energy initiatives. Access to Renewable Energy (AtRE) initiative and BoI's Solar Energy Fund demonstrate the possibilities of focused green financing (BoI, 2022).

Corporate green bonds have similarly been launched by private financial entities, such as Access Bank and North South Power, reflecting an increasing enthusiasm for sustainability-focused funding. These entities are progressively adjusting their stocks and bonds to align with ESG tenets, motivated by investor demands, regulatory changes, and reputational factors. The World Bank, African Development Bank (AfDB), FSD Africa, the Climate Bonds Initiative, and UNDP are global organizations and donors that have been fundamental in providing technical assistance, co-financing, and enhancing capacities. Their assistance has allowed Nigeria to create its green taxonomy, set up sustainable finance frameworks, and educate essential investors on green financial tools.

Nigeria's SDG Challenges and Financing Needs

Assessment of SDG Implementation Progress in Nigeria

Nigeria's SDG implementation is characterized by a mixed bag of results. Remarkable progress has been made in gender equality and education, yet substantial disparities remain in agriculture, infrastructure, the environment, and energy access (UNDP, 2023; World Bank, 2022). The 2023 Climate Policy Initiative report indicates that energy mitigation investments reached USD 1.2 billion, primarily driven by solar PV; however, around 40% of the population still lacks electricity (CPI, 2024). The UNDP indicates a financing shortfall for SDGs of approximately ₦125 trillion (~USD 300 billion) by 2030, covering 21 opportunity sectors across 17 key sub-sectors (UNDP Nigeria, 2020).

Development Financing Gaps and Constraints

Nigeria's yearly SDG funding gap of ₦125 trillion indicates that the country is covering just a minor portion of the required resources (UNDP Nigeria, 2020). Climate finance of approximately USD 1.9 billion from 2016 to 2021 continues to be limited compared to the nation's economy (USD 432 billion GDP in 2020) and the extent of demand (CPI, 2022). The traditional financial system still prioritizes oil and gas investments, whereas green and adaptation financing is insufficiently supported, particularly for adaptation initiatives in areas such as agriculture and water (CPI, 2022; Veriv Africa, 2025).

Green Finance Instruments and Mechanisms

In Nigeria, green finance is progressively defined by an expanding range of financial tools and methods that channel funds for climate-related and sustainable development initiatives. These tools, spanning from green bonds and concessional loans to ESG investments are crucial for closing the significant development and climate financing gap in the country

Green Bonds (Sovereign and Corporate)

Regarding the issuance of green bonds in Africa, Nigeria led the way. The country became the first nation in Africa to release a sovereign green bond worth ₦10.69 billion (~USD 30 million) in December 2017. Renewable energy and reforestation initiatives were financed with this bond and was in accordance with the nation's Nationally Determined Contributions (NDCs) under the Paris Agreement (Federal Ministry of Environment [FMEnv], 2018). Also, the country launched a second sovereign green bond valued at ₦15 billion (~USD 41 million) in 2019, showcasing the government's

ongoing dedication to green investment. Apart from sovereign matters, Nigerian companies have entered the market. In 2019, Access Bank in particular, launched a ₦15 billion (~USD 36.7 million) corporate green bond to support sustainable infrastructure and energy conservation initiatives. Also, in 2019, North South Power, a power and utility firm, launched a certified green bond valued at ₦8.5 billion for hydroelectric initiatives (FMDQ, 2020). These advancements highlight the increasing reach and recognition of green bonds as effective funding mechanisms in both public and private sectors

Blended Finance and Public-Private Partnerships (PPPs)

Blended finance, tactically utilizing community and charitable funds to attract private investment, has become an effective tool for financing eco-friendly development in Nigeria. It enables risk-sharing frameworks that enhance the appeal of investments in climate-susceptible areas like agriculture and clean energy to private investors. A significant instance is the Nigeria Electrification Project (NEP), jointly funded by the World Bank and the Rural Electrification Agency (REA), which utilizes communal and concessional financing to encourage private sector investments in off-grid energy options (World Bank, 2020). In the same way, the Nigeria Sovereign Investment Authority (NSIA) and InfraCredit have established PPP paradigms to promote green infrastructure and sustainable urban growth via credit improvement and joint investment structures (InfraCredit, 2021).

Climate Funds and Concessional Loans

Climate financing, particularly from international organizations like Global Environment Facility (GEF), the African Development Bank (AfDB), and the Green Climate Fund (GCF) has aided Nigeria's efforts on climate action. These monies offer preferential funding that lowers the capital costs for multifunctional green infrastructure and low impact development initiatives. For example, Nigeria has obtained GCF funding to aid climate-adaptive agriculture and manage water resources in susceptible states in the north. Furthermore, the Bank of Industry (BoI) provides favourable-terms green financing options for SMEs through the Access to Renewable Energy (AtRE) initiative, supporting the growth of solar mini-grid installations in rural regions (BoI, 2022). In spite of these initiatives, Nigeria's portion of international climate finance inflows is still minimal, under 0.1% of the worldwide total, emphasizing the necessity to enhance access to and use of concessional instruments (Climate Policy Initiative [CPI], 2022).

ESG Investing and Sustainable Banking Practices

Investing in ESG factors is becoming more popular in Nigeria, fueled by regulatory structures and demand from investors. In 2012, the CBN launched the Nigerian Sustainable Banking Principles (NSBP), mandating banks and financial entities to include ESG risk evaluations in their financing, management, and stakeholder interactions (CBN, 2012). These tenets have resulted in the integration of ESG factors in loaning, particularly in areas like infrastructure, oil and gas, energy, and agriculture. Institutions like Stanbic IBTC, First Bank, and Access Bank have incorporated ESG metrics into their frameworks for credit assessment and corporate sustainability reporting (Access Bank, 2023). Regarding the capital markets, the Nigerian Exchange Group (NGX) has introduced a framework for sustainability disclosure guidelines and ESG reporting systems to assist listed companies in reporting metrics on environmental impact. The greater accessibility of ESG-related information has bolstered investor trust and fostered the expansion of socially responsible investing across various asset classes

Pathways to Sustainable Economic Development

For Nigeria to realize the Sustainable Development Goals (SDGs), it is essential to implement green finance via practical approaches that promote inclusive economic change. These avenues include investments in clean energy, nature-inspired solutions, green business ventures, and sustainable resource management, each providing a dual benefit of environmental conservation and economic development

Financing Clean Energy and Off-Grid Electrification

Gaining access to dependable and cost-effective energy continues to be a significant development barrier in Nigeria, as more than 80 million Nigerians still do not have electricity (World Bank, 2020). Grid disruption, excessive signal degradation, and lack of investment have restricted the growth of traditional energy systems. Green finance provides a way to close this divide by directing funds toward renewable energy, especially solar power systems, solar home systems, and integrated energy initiatives. Significant projects encompass the Nigeria Electrification Project (NEP), which utilizes funding from the World Bank and African Development Bank to encourage private sector investment in off-grid energy solutions. The Access to Renewable Energy (AtRE) Programme by the Bank of Industry offers preferential funding to mini-grid developers, boosting energy availability in economic distressed and neglected areas (BoI, 2022). By funding distributed clean energy resources, Nigeria not only promotes SDG 7 (Affordable and Clean Energy) but also improves productivity, education, and healthcare results, strengthening resilience in underserved areas.

Supporting Nature-Based Solutions and Climate Resilience

Nature-based solutions (NBS) utilize ecological systems to tackle environmental degradation while providing additional advantages for biological diversity, source of livelihood, and carbon capture. Concerning Nigeria, these solutions consist of afforestation, drainage basin protection, mangrove preservation, and regenerative land practices, especially within the Great Green Wall Initiative. Reforestation and revegetation throughout northern states in Nigeria have been promoted by the National Agency for the Great Green Wall (NAGGW) revitalizing land degradation and generating eco-friendly employment in dry regions (UNCCD, 2023). Furthermore, the REDD+ Strategy, backed by the UN-REDD Programme and the Forest Carbon Partnership Facility, has contributed to the establishment of MRV (Measurement, Reporting, and Verification) systems and stakeholder management plans to gain access to result-based climate finance. Green finance directed toward NBS boosts Nigeria's ability to cope with famine, floods, and food scarcity, backing SDG 13 (Climate Action) and SDG 15 (Life on Land)

Boosting Green SMEs and Inclusive Entrepreneurship

Micro, Small, and Medium Enterprises (MSMEs) are essential to Nigeria's economy, representing more than 80% of employment and nearly 50% of GDP (SMEDAN, 2022). Nonetheless, the majority of MSMEs do not have the funds, technology, and ability to move towards eco-friendly practices. Green financing can boost the development of green MSMEs in areas like eco-friendly transportation, green tourism, renewable energy, and recycling. Initiatives such as the Nigeria Green Bond Market Development Programme and FSD Africa's Sustainable Use of Natural Capital in Africa (SUNCA) Initiative aim to establish a channel of viable green SME schemes by providing technical support, impact analysis techniques, and concessional financing (FSD Africa, 2021). Inclusive green entrepreneurship generates quality employment, promotes gender equality, and

encourages innovation, advancing SDG 8 (Decent Work and Economic Growth) and SDG 10 (Reduced Inequalities).

Sustainable Agriculture, Water, and Waste Management

Agriculture engages 70% of Nigeria's rural populace and is particularly susceptible to climate disturbances like deforestation, unpredictable rainfall, and pest invasions (FAO, 2025). Green finance tools, such as climate-smart agriculture (CSA), agroforestry, and drip irrigation, are essential for boosting food security, lowering emissions, and strengthening resilience. Initiatives such as the International Fund for Agricultural Development's (IFAD) Value Chain Development Programme (VCDP) have shown how blended finance can assist smallholder farmers via consulting services, agricultural support, and post-harvest systems. Likewise, green finance can enhance municipal water and waste management by promoting circular economy efforts, like recycling centers and waste-to-energy initiatives. Green resource management not only advances SDGs 2 (Zero Hunger), 6 (Clean Water and Sanitation), and 12 (Responsible Consumption and Production) but also generates outcome that are scalable in both rural and urban areas.

Challenges and Barriers

Although Nigeria has achieved notable advancements in integrating green finance into its development strategy, various pervasive problems and structural issues still hinder its complete potential. These issues need to be resolved to enable scalable and sustainable green investments that are consistent with the Sustainable Development Goals (SDGs)

Limited Technical Expertise and Institutional Coordination

A key limitation to the advancement of green finance in Nigeria is the inadequate technical expertise among government agencies, financial institutions, and project designers. Numerous public organizations do not have the specific expertise necessary to plan, execute, and oversee green finance tools, especially in fields like climate risk evaluation, project appraisal, incorporating sustainability factors, and greenhouse gas accounting (UNEP, 2022). Furthermore, the division within institutions hampers collaboration among essential participants like the CBN, Ministry of Finance, SEC, Ministry of Environment, and state governments. Conflicting mandates and restricted cooperation among agencies impede the creation of cohesive policies and shared funding strategies. The lack of a centralized organization for climate finance intensifies inefficiencies and overlaps in efforts (UNDP, 2021)

Inadequate Data and Measurement Frameworks

Clear, robust, and verifiable information is essential for drawing green investment. In Nigeria, the absence of detailed ecological, societal, and climate-driven records, particularly at regional and zonal levels, represents a significant impediment to investor confidence and efficient policy development. The lack of uniform impact assessment tools and sustainability reporting hinders regulators and investors from assessing the environmental and financial outcomes of green initiatives (Climate Policy Initiative, 2022). Moreover, sustainable finance taxonomy and certification systems are still in early development phases. Despite ongoing efforts, like the creation of a green taxonomy by the Financial System Strategy 2020 (FSS2020) and SEC, progress is sluggish, with minimal awareness and acceptance in the finance and real sectors (FSD Africa, 2021). Lacking reliable, comparable, and verified data, Nigeria faces the risk of losing climate-related investments, especially from global investors who require significant transparency and adherence to ESG standards

Policy Inconsistency and Low Investor Confidence

Inconsistent policies continue to pose a consistent challenge to Nigeria's investment environment, particularly in the infrastructure, agriculture, and energy sectors. Regular alterations in aids programs, trade controls, and tariff systems generate doubt for project developers and investors. For example, the abrupt elimination of energy grants/aids without proper remuneration strategies has usually hindered green energy initiatives and deterred private sector involvement (Reuters, 2023). Furthermore, Nigeria does not have a long-term, legally binding strategy for climate finance. The lack of binding green finance goals, financial stimulus (such as tax reductions for eco-friendly investments), and enforcement procedures undermines the integrity of policies. Alongside macroeconomic instability, inflation, and currency risks, this leads to higher risk premiums and reduced private capital investments in green sectors (World Bank, 2022).

Policy Recommendations and Strategic Roadmap

To fully harness the potential of green finance and integrate national progress with the Sustainable Development Goals (SDGs), Nigeria requires a strategic and multi-faceted policy approach. This encompasses changes in regulation, incentives for investment, enhancement of institutional capability, and the mobilization of capital both from within and outside the country. The recommendations below provide a practical guide for expanding green finance to support sustainable economic growth

Strengthening Legal and Regulatory Support

Creating a strong legal and regulatory structure is essential for building investor trust and guaranteeing consistent long-term policies. Nigeria needs to expedite the completion and enactment of its national green finance policy and sustainable taxonomy, including well-defined criteria, qualifying activities, and transparency standards. The CBN and SEC ought to integrate climate risks into macroprudential oversight and market behavior regulations. Incorporating climate stress tests and ecological risk evaluations into prudential evaluations will enhance the financial system's ability to withstand climate shocks (UNEP-FI, 2022).

Expanding Climate Finance Platforms and Investor Incentives

Nigeria needs to diversify its sources of funding, attract private sector investment, and integrate climate considerations into national planning and budgeting. To incorporate blended finance, warranties, and climate tech investment. Creating a Nigeria Climate Finance Facility (NCFF) or Green Investment Bank through public-private partnership (PPP) formats may aggregate concessional funding, mitigate risks for private investments, and offer project development assistance. To encourage private sector participation, the government needs to implement a range of fiscal and non-fiscal incentives, such as tax breaks for eco-friendly start-ups, accelerated capital allowance, and favorable loans for ESG-compliant SMEs. Innovation hubs for green finance can additionally encourage fintech-based mitigation strategies, including sustainable crowdfunding platforms and emission-trading scheme (FSD Africa, 2021)

Enhancing Transparency, Accountability, and Impact Tracking

Reliable data and reporting systems are essential for evaluating the impact of green finance movements. Nigeria needs to put its national MRV (Monitoring, Reporting, and Verification) systems into action and connect them to budgetary and project execution outlines at both federal and subnational levels (UNDP, 2021). Embedding these systems within the National Bureau of

Statistics (NBS) or the Budget Office of the Federation will guarantee independent monitoring and regular impact assessments. Public transparency podiums like green project control boards or climate finance reports ought to be utilized to monitor fund distributions, project results, and alignment with the SDGs. Investors and donors can utilize these tools to evaluate project feasibility and track environmental return on investment (EROI)

Mobilizing Domestic and Diaspora Capital

Nigeria needs to focus on harnessing local capital to lessen reliance on foreign donors. Pension funds, insurance firms, and sovereign wealth entities like the Nigeria Sovereign Investment Authority (NSIA) must be instructed and encouraged to apportion part of their investments to green infrastructure and ESG assets (CPI, 2022). Clear regulations on investment limits and climate risk evaluation will facilitate adoption. Also, Nigeria's extensive diaspora community represents a mostly overlooked resource for sustainable funding. Structured green bonds for diaspora and investment products tied to remittances can direct externally funding into viable SDG projects, particularly in sustainable housing, healthcare, and rural electrification.

Conclusion

Green finance offers Nigeria a chance to synchronize its economic growth path with international sustainability goals. This chapter has emphasized the progression, tools, execution approaches, and systemic hurdles of green finance in the context of Nigeria's development. The analysis highlights that although considerable advancements have been achieved like national and business green bond issuances, the establishment of ESG-aligned banking principles, and the expansion of off-grid renewable energy, major financing gaps and institutional obstacles remain. A key insight is the driving force of green finance in simultaneously attaining various Sustainable Development Goals (SDGs). Green finance serves as an economic and environmental catalyst by funding renewable energy, promoting natural-climate solutions, and fostering eco-entrepreneurship. Nonetheless, its efficacy is limited by poor regulatory alignment, insufficient technical expertise, erratic policy indications, and an absence of strong measurement and accountability frameworks.

In terms of policy, this necessitates creating a cohesive and legally enforceable national green finance structure supported by unified fiscal policies, regulatory stimuli, and tools for tracking impact. In terms of practice, both public and private financial institutions should integrate ESG factors, create new green financial products, and establish collaborations to attract both domestic and international investments. In academia, the demand for interdisciplinary research is increasing, focusing on context-specific climate finance models, assessing the results of green projects, and aiding in the creation of curricula for sustainable finance and environmental economics. In the future, Nigeria needs to move from trying out policies to complete execution. This entails embedding green finance in budget planning, motivating subnational stakeholders, and utilizing digital technologies for innovative climate financing. With global financial markets progressively embracing ESG principles, Nigeria can establish itself as a frontrunner in climate-resilient finance within the region. Nigeria's developmental future depends not only on the scale of its investments but also on their environmental sustainability, inclusivity, and visionary nature.

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Chapter Five

IMPLICATIONS OF MONETARY POLICY VARIABLES

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Abstract

This work Title 'Implication of Monetary Policy Variables': Monetary policy can be seen as the strategic actions, means taken by a nation's Central Bank for example the Federal reserves, to control interest rate money supply etc. and its elementary purposes such as to achieve price stability, control inflation and deflation and enhance the stability in governance. whereas the major tools for central Bank such as adjusting interest rate, changing reserve requirements for banks and for buying and selling of government securities which is contractionary policy which implies increasing interest rate to ensure economic growth, full employment and price stability and expansionary policy which is lowering interest rate to stimulate economic growth and increased government spending

Keywords: *Interest rate, Price Stability, Inflation and Monetary Policy*

Introduction

Monetary policy is recognized world as a fundamental mechanism for core of macroeconomic management in any economy. It plays a central role in shaping and attaining macroeconomic stability and long-term economic growth. Monetary policy is a premeditated activity taken by monetary authorities to control the magnitude, price and credit availability in order to attain internal and external balances in the country (CBN in Jonathan & Ezekiel 2020). Monetary policy instrument describes varieties of financial management mechanism predetermined adopted by a nation's Central Bank to regulate the availability, value and amount of currency in the domestic economy to achieve projected macroeconomic equilibrium. These instruments are tools used by central banks to regulate money supply, control inflation, and stabilize economic growth. Central banks, particularly of developing countries typically aim to maintain price stability through the management of the money supply Classical and modern economic literature (e.g., Keynesian and Monetarist frameworks) emphasizes both **quantitative (general)** and **qualitative (selective)** tools (Efayena & Buzugbe, 2017). Such action includes adjusting the money supply and interest rates in order to manage the amount of money in the economy.

Onwudiegwu (2023) view monetary policy as the actions taken by the monetary authority to control the value, supply, and cost of money in the economy with the aim of accomplishing predetermined macroeconomic objectives. Onwudiegwu added that it refers to the actions undertaken by a country's central bank to control money supply, interest rates, and credit conditions in pursuit of key economic objectives such as price stability, full employment, and sustainable growth. Imoisi, Olatunji and Ekpenyong, (2013) define monetary policy as the process of overseeing a nation's money supply to complete specific objectives such as restraining inflation, or achieving full employment. Monetary policy involves setting interest rates, margin requirements, capitalization standards for banks, and acting as the lender of last resort. Shittu (2023) notes that monetary policy is a tool for general macroeconomic management controlled by the monetary authorities, aimed at achieving government economic goals. It involves in adjusting the money supply, interest rates, exchange rate and provision of credit facilities to the private sector to boost business (Shittu, 2023). From the foregoing, it pertinent to deduce that monetary policy as an approach adopted by the central bank of country to control money supply and credit availability to achieve price stability, employment and economic growth. The main target of monetary policy includes price stabilization, encouraging investment, and fostering economic expansion. The efficacy of monetary policy in stimulating economic growth can be seen through its various variables

Monetary Policy Variables

Monetary policy variables refer to those instruments or tools used by central banks and monetary policymakers to regulate economic stability, particularly by targeting inflation. They are tools in used by the apex financial body to regulate the volume of money in circulation within the economy. It involves managing interest rates, money supply, liquidity ratio and cash reserve ratio to influences inflationary trends and broader macroeconomic stability (Michael, & Ebibai, 2014). Monetary policy plays a pivotal role in influencing the macroeconomic stability and long-term growth strategy of any economy. In Nigeria, the central bank of Nigeria employs monetary policy tools such as interest rates, money supply, and reserve requirement to stabilize prices, reduce unemployment and promote economic growth. These variables are: bank rate, open market operations, cash ratio, moral suasion, special deposits, selective guidelines, and funding (Mishkin, 2022).

Bank rate: The bank rate refers to the rate at which a central bank lends to commercial banks, typically through long-term lending windows. Early monetary theorists, including Keynes, viewed the bank rate as a signal mechanism influencing overall interest rates. Changes in the bank rate affect: cost of borrowing for commercial banks, lending rates to businesses and consumers and investment and aggregate demand. An increase in the bank rate tends to reduce inflation by tightening credit while a decrease in bank rate tends to increase inflationary rate by granting easy access to credited effectiveness depends on the responsiveness of financial institutions and market structure. However, in modern financial systems, its importance has declined relative to more flexible tools like open market operations.

Open Market Operations (OMO): Open market operations involve the buying and selling of government securities by the central bank. It involves purchase of securities which injects liquidity and sale of securities which withdraws liquidity. OMO is considered the most flexible and frequently used tool in modern monetary policy. It allows precise, short-term control over interest rates and reserve (Ditimi, Wosa & Olaiya, 2011).

Cash Reserve Ratio: This is the ratio of the total deposits of a commercial bank which has to be kept in the form of reserves with the central bank. The cash ratio is the proportion of deposits that commercial banks must hold as reserves with the central bank. It is an important monetary policy variable for liquidity control and financial stability. The cash ratio is the proportion of deposits that commercial banks must hold as reserves with the central bank. Rooted in banking regulation theory, cash reserve ratio ensures liquidity and limits excessive credit creation. Higher cash reserve ratio reduces banks' lending capacity while lower cash reserve ratio increases money supply. Through cash reserve ratio increase, monetary policy responds with the restriction of the availability of funds for the lending market i.e. diminishing the amount of excess money supply and inflation (Bordo and Filardo, 2022). In addition, a reduced CRR encourages liquidity by pushing borrowing and economic activity forward (Mishkin, 2022). Cash reserve ratio is particularly effective in economies with robust banking systems but may have a limited impact in economies with significant informal financial sectors (Taylor, 2021). Cash reserve ratio is a powerful but blunt instrument. This is because frequent changes may destabilize banking operations.

Moral Suasion: Moral suasion refers to the use of persuasive communication, institutional authority, and reputational pressure by a central bank to shape the expectations and actions of banks and other financial actors. Unlike conventional instruments (e.g., interest rates, reserve requirements, open market operations), it operates through non-coercive channels. Moral suasion allows central banks to act quickly and informally without changing official policy instruments. It is useful in periods of uncertainty or crisis; helps guide markets before formal measures are introduced; and reduces reliance on rigid tools like interest rate adjustments. By influencing expectations and behavior directly, moral suasion can reinforce the transmission mechanism of monetary policy. Banks may adjust lending, interest rates, or liquidity positions and aligns financial institutions with policy goals in addition, Central banks can use moral suasion to discourage risky behavior or encourage prudent practices, advising banks to reduce excessive lending; and encouraging capital adequacy and liquidity discipline. In all, moral suasion contributes to the economy by acting as a supportive and adaptive monetary policy tool that enhances policy transmission, promotes financial stability, and reduces implementation costs. However, its effectiveness is conditional on institutional credibility and compliance, making it a complementary rather than a substitute for formal monetary instruments.

Special Deposits: Special deposits are additional reserves that central banks may require commercial banks to hold temporarily. It refers to non-standard, often compulsory or semi-compulsory deposits that monetary authorities require commercial banks (or occasionally other financial institutions) to hold typically at the central bank. Unlike conventional reserve requirements, these deposits are often discretionary, temporary, and policy-driven, used to influence liquidity conditions in the banking system (Danjuma, Jbrin & Success, 2012). special deposits operate through the liquidity channel of monetary transmission. They function as a supplementary liquidity control mechanism, often used during periods of excessive credit expansion and financial instability.

Selective Guidelines (Selective Credit Controls): Selective guidelines are qualitative tools that direct credit toward or away from specific sectors. Associated with development economics and structuralism theory, these controls aim to: promote priority sectors (agriculture, manufacturing) and restrict speculative or non-essential lending. Selective guidelines are widely used in developing economies and are used to support targeted economic growth. However, may lead to inefficiencies and distortions if overused.

Funding: Funding refers to central bank policies aimed at ensuring that financial institutions have adequate access to liquidity, often through refinancing or lending facilities. Funding mechanisms are central to: financial stability frameworks within the policy context, funding is not a single instrument but a transmission variable shaped by central bank actions. It plays a critical role in transmitting policy decisions to the real economy through the banking system.

Implication of the Monetary Policy Variables

Monetary policy instruments such as bank rate, open market operations, cash reserve ratios, moral suasion and selective credit controls have far-reaching implications for macroeconomic stability, financial systems, and real sector performance. These tools influence not only money supply but also investment behavior, inflation dynamics, and income distribution.

Macroeconomic Stability: Monetary policy variables have implication on inflation control and economic growth. One of the primary implications of monetary policy variables is the control of inflation: Contractionary tools (e.g., higher bank rate, increased cash ratio, sale of securities) reduce money supply and dampen inflationary pressures. On the other hand, expansionary tools stimulate demand but may risk inflation if overused. Monetary policy instruments directly affect investment levels, consumption patterns, aggregate demand. Lower interest rates encourage borrowing and expansion, while tighter policies can slow economic growth. However, literature warns of a policy trade-off between inflation control and growth stimulation.

Financial System Implications: Monetary policy variables have implication on liquidity management and Banking Sector Stability in the financial system. Tools like cash reserve ratio and open market operations determine the level of liquidity in the banking system. Adequate liquidity promotes lending and financial deepening while excess liquidity may lead to asset bubbles. Higher reserve requirements enhance financial stability by ensuring banks maintain buffers. However, they can reduce profitability and limit credit creation. Special deposits and funding mechanisms play a stabilizing role during financial stress, reinforcing confidence in the banking system.

Credit Allocation and Sectoral Development: Monetary policy variable is instrumental to effect credit allocation and sectoral development. This works through selective credit controls which promote priority sectors such as agriculture and manufacturing and restrict speculative activities. Conversely, it has potential drawbacks in the form of market distortions, inefficient allocation of resources, and risk of political interference. Similarly, it helps in investment decisions, consumer spending, inflation control and savings behavior. Lower interest rates reduce the cost of borrowing, encouraging businesses to invest in capital projects. Conversely, higher rates discourage investment. Also, reduced interest rates stimulate consumption, especially for big-ticket items purchased on credit, such as homes and vehicles. Central banks often raise interest rates to curb inflation by reducing aggregate demand. Higher interest rates incentivize saving, while lower rates discourage it.

External Sector Implications: Monetary policy affects exchange rates as well as balance of payments. For instance, higher interest rates attract foreign capital, leading to currency appreciation. Also, expansionary policy may weaken the currency, boost exports but increasing import costs.

Income Distribution Effects: moreover, monetary policy variables have implication on the external sector. They can indirectly influence income distribution because tight policies may disproportionately affect small businesses and low-income borrowers. Asset price increases (due to loose policy) may benefit wealthier individuals. This highlights the distributional consequences often discussed in modern macroeconomic literature.

Policy Transmission Challenges: the effectiveness of monetary policy instruments depends on transmission mechanisms such as interest rate channel, credit channel, and expectations channel. In developing economies, including Nigeria, weak financial markets may limit policy effectiveness. Informal sectors reduce the reach of monetary tools.

Time Lags and Uncertainty: A key implication emphasized moreover, monetary policy variables are the presence of inside lags or (decision-making delays; and outside lags (time for policy to affect the economy). These lags complicate policy implementation and may lead to overcorrection and policy inefficiency:

Crisis Management and Financial Stability: monetary policy variables have implication on the Crisis Management and Financial Stability. Funding mechanisms and special deposits become crucial during crises provide emergency liquidity and prevent bank failures and systemic collapse

Summary

The implications of monetary policy instruments are broad and interconnected: They shape inflation, growth, and employment outcomes, influence financial stability and credit allocation and affect external balances and income distribution. The effectiveness depends on institutional strength, market development, and policy coordination, particularly between monetary and fiscal authorities.

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Chapter Six

CONTRIBUTIONS OF SMALL-SCALE RURAL FINANCING TO POVERTY ERADICATION IN NORTHERN NIGERIA

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Abstract

This chapter examines the role of small-scale rural financing in poverty eradication in Northern Nigeria, where poverty remains widespread due to limited access to financial services, low agricultural productivity, and weak institutional support. Despite Nigeria's dependence on oil revenues, rural communities largely dependent on agriculture and small enterprises experience inadequate financial inclusion and infrastructure. The chapter explores how microfinance, cooperative systems, informal credit, and Islamic financing contribute to improving livelihoods among rural households. Drawing on theoretical perspectives such as financial intermediation, financial inclusion, poverty trap, and sustainable livelihood frameworks, the chapter analyses the relationship between access to finance and poverty reduction. Empirical evidence indicates that agricultural financing has the strongest poverty-reducing impact, particularly when linked to productive investments such as inputs and value chains. However, findings also reveal that microfinance alone is insufficient, as its effectiveness depends on institutional quality, financial literacy, and proper allocation of funds. Using econometric approaches including OLS, logit, and SVAR models, many studies demonstrate that access to credit, savings, and education significantly reduce poverty, while larger household sizes increase vulnerability. The chapter further highlights the contributions of rural financing to income generation, employment creation, agricultural productivity, women empowerment, and financial inclusion. Despite these benefits, challenges such as high interest rates, loan default, weak institutions, and low financial literacy persist. The chapter concludes that an integrated approach combining financial inclusion, policy reforms, digital innovation, and Islamic finance offer a more sustainable pathway to poverty eradication and rural development in Northern Nigeria

Keywords: *Small-scale Financing, Rural Financing, Agricultural Financing, Poverty Eradication, Northern-Nigeria*

Introduction

Nigerian government at all level depends on monthly federation account allocation for its operations. These revenues largely come from oil and gas sales proceed. However, the monies hardly translate in to the life of rural dwellers, particularly in the financing aspect of rural businesses. Small scale businesses provide the larger share of gross domestic product (GDP), and rural agriculture contributes significantly to employment generation and source of livelihood of many Nigerians, and the level of governments' commitment towards rural financing and infrastructure is low. Therefore, rural agriculture deserves better treatment than current situation. In order to improve rural agriculture, various sources of financing must be available, and it plays a significant role in agricultural sector, particularly at micro-level as required by small scale farmers. Financing needs of rural farmers are largely short term which is between four and ten months, to allow them cultivate the farm produce. This is because the season for agriculture in northern Nigeria is mainly within six months.

Small-scale rural financing often referred to as microfinance, cooperative financing, and informal credit systems has arisen as a key strategy for addressing rural poverty. Small-scale rural financing involves providing financial and literacy services such as microcredit, savings, insurance, and payment services to low-income farmers and households who do not have access to conventional banking systems. In Northern Nigeria, these services are delivered through microfinance banks, cooperative societies, rotating savings groups (adashe), NGOs, and government intervention programs. Small-scale rural financing has emerged as a critical tool for poverty reduction, especially in developing economies such as Nigeria. Rural areas in Northern Nigeria particularly Kano, Kaduna, Niger, and Gombe States are characterized by high poverty and insecurity incidence, limited access to formal financial institutions, and dependence on agriculture and informal enterprises. This chapter examines how small-scale rural financing contributes to poverty eradication, with empirical insights, case studies, and econometric models. Poverty remains one of the most persistent socio-economic challenges in Northern Nigeria, characterized by low-income levels, high unemployment, food insecurity, and limited access to financial services. The recurring clashes between farmers and herders added to the poverty problems of rural areas, where agriculture is the main source of livelihoods, which are particularly and significantly affected.

Objectives

The main objective of this chapter is to study the contributions of small-scale rural financing to poverty eradication in northern Nigeria. The study relate access to rural financing, level of financial literacy and prevalence of poverty among small scale agribusinesses in northern Nigeria, as well as impact of formal and informal financial institution in access to financing.

Literature Review

Conceptual Framework: Definition of Small-Scale Rural Financing; Small-scale rural financing refers to the availability of financial services such as microcredit, savings, insurance, and payment systems to low-income individuals and small enterprises in rural areas. Small-scale rural financing refers to financial services tailored to low-income rural households, especially farmers, petty traders, and artisans. It typically includes; Microcredit (small loans), Savings mobilization, Agricultural financing, Cooperative lending schemes. Poverty eradication involves improving

income levels, access to basic services, and overall well-being. Poverty eradication involves reducing or eliminating extreme deprivation in income, health, education, and living standards. It goes beyond income to include access to basic needs and economic opportunities.

Theoretical Framework

Financial Intermediation Theory; this theory describes how financial institutions mobilize savings and allocate credit efficiently. Financial Inclusion Theory; This theory posits that access to financial services allows individuals to invest in productive activities, smooth consumption, and manage risks, thereby reducing poverty. Microfinance Theory; Rooted in the work of development economists, microfinance theory emphasizes that providing credit to the poor enhances entrepreneurship and income generation. Poverty Trap Theory; this theory suggests that lack of access to capital keeps individuals in a cycle of poverty. Sustainable Livelihood Framework; this framework suggests that access to financial capital strengthens households' ability to build sustainable livelihoods through diversification and resilience. Capability approach: this approach focuses on enhancing individuals' capabilities rather than just income, it is confirmed that people in the rural areas are more focused on their capability rather than just making an income.

Empirical Evidence Rural Financing and Poverty Eradication: Empirical literature on rural financing and poverty eradication has expanded significantly over the past two decades, with increasing attention to developing economies such as Nigeria. Empirical literature shows that the impact of rural financing varies across sectors. Studies indicate that, Agricultural financing has the strongest poverty-reducing effect while non-productive loans (consumption loans) have weaker outcomes. The findings show that rural enterprises benefit more from credit when linked to value chains. Recent Nigerian evidence confirms that loans directed toward agriculture and small-scale production significantly reduce poverty compared to loans for consumption or trade. This is particularly relevant for Northern Nigeria, where Agriculture dominates rural livelihoods. Another study indicates that access to credit for inputs (fertilizer, seeds) directly increases farmers' productivity. Recent studies (2023 - 2025) have focused on microfinance, financial inclusion, digital finance, and rural credit systems. Researchers employed various econometric techniques such as OLS, logit regression, and Structural Vector Auto-regression (SVAR).

Micro Finance and Poverty Reduction: Studies across Sub-Saharan Africa show that microfinance significantly improves household income, consumption, and education outcomes. Microfinance has a positive influence on rural economic development and poverty reduction through support for small enterprises. Recent empirical evidence in Nigeria shows that microfinance institutions significantly influence poverty reduction, although the magnitude remains modest (Adejuwon & Adetoun, 2025). Time-series evidence also shows that microfinance credit has measurable effects on poverty indicators. For example, a 2024 empirical study found that sectorial allocation of microfinance loans (agriculture, manufacturing, transport) significantly influences poverty levels, using regression models with poverty rate as the dependent variable; this submits that the efficiency of microfinance depends on how funds are distributed across sectors.

In another study, while assessing the impact of microfinance on economic development in Nigerian, the study shows mixed outcomes regarding the impact of microfinance on broader development indicators. Similarly, empirical findings suggest that, Microfinance institutions are often too small to generate macro-level impact, high interest rates may offset benefits, and loan diversion reduces effectiveness. Another 2024 study on microfinance bank interventions in Abuja

concluded that while microfinance contributes to poverty reduction, its impact depends on institutional efficiency and policy support. These findings imply that microfinance alone cannot eradicate poverty, but must operate within a supportive economic and institutional framework. A 2025 study using multiple regression analysis (2013-2023 data) found that microfinance loans have a negative but insignificant effect on human development indicators (HDI). These challenges the assumption that increased lending automatically translates into improved welfare.

Islamic Finance and Poverty Eradication: Empirical Evidence (Nigeria and beyond): Studies show that: Islamic microfinance improves repayment rates, enhances income stability among rural households, increases agricultural productivity, In Northern Nigeria (e.g., Kano, Kaduna, Gombe), demand for Sharia-compliant finance is high and institutions offering Islamic products record better outreach in rural areas

Access to Finance: However, some studies find mixed or insignificant effects, particularly where access is limited or poorly implemented. Additionally, regression-based studies indicate that socio-economic factors linked with financial access explain a large proportion of poverty reduction outcomes (with $R^2 \approx 0.96$). Access to microcredit improves household income and reduces poverty indices among beneficiaries. Similarly, another study using OLS estimation (1990-2022 data) found that access to microfinance institutions and deposit mobilization are positively related to poverty reduction, although the relationship is not always strong. This indicates that mere access to finance is insufficient without productive utilization. At the micro (household) level, survey-based research using binary logit regression found that microfinance contributes to entrepreneurship and income generation but is not a “universal solution” to poverty. The study emphasizes that poverty is multidimensional, requiring complementary interventions such as education and infrastructure. More recent localized evidence from Northern Nigeria strengthens this argument. A 2025 study in Kano State found that microcredit significantly improves poverty reduction outcomes, especially when mediated by entrepreneurial self-efficacy, suggesting that psychological and human capital factors enhance financial impact

Financial Inclusion, Fin-tech, and Poverty Dynamics: Beyond microfinance, recent empirical literature highlights the broader concept of financial inclusion as a more powerful determinant of poverty reduction. A 2024 study using Structural Vector Auto-regression (SVAR) examined the relationship between financial inclusion indicators (bank branches, ATMs, mobile transactions, money supply) and economic growth in Nigeria. The findings show that financial inclusion variables have significant long-run effects on economic growth and poverty reduction “Financial inclusion through digital and non-interest banking has stronger poverty-reducing effects than traditional credit systems (Okolo-Obasi et al., 2025).” This aligns with more recent 2025 studies indicating that: digital banking, mobile financial services lead to expansion of financial infrastructure. These infrastructures have stronger poverty-reducing effects that traditional microcredit alone cannot provide. Empirical evidence suggests that financial inclusion works through increased access to savings, reduced transaction costs, and improved resilience to shocks. Thus, the literature is gradually shifting from microfinance-only models to integrated financial inclusion frameworks.

Role of Institutional Quality and Policy Environment: Another important theme in the empirical literature is the role of institutional and policy factors. Studies show that the effectiveness of rural financing depends on regulatory frameworks, monitoring and supervision,

and level of financial literacy. For example, recent research highlights that weak institutional capacity and poor loan monitoring contribute to high default rates, reducing the impact of microfinance programs. Additionally, macroeconomic factors such as Inflation, interest rates, and monetary policy affect the effectiveness of rural financing systems. A 2025 study examining monetary policy and microfinance found that macroeconomic instability weakens the poverty-reducing role of financial institutions. Other studies dwelled on gender and rural financial inclusion dimension, indicating that women are the primary beneficiaries of microfinance because female participation improves household welfare and reinvest more in education and health than their male counterpart.

Structure of Rural Financing in Northern Nigeria: Rural financing refers to the various channels through which individuals, households, farmers, and small businesses in rural areas obtain funds for production, consumption, and investment. These sources can be broadly categorized into formal, semi-formal, and informal sources. Rural financing systems in Northern Nigeria are broadly categorized into:

Formal Institutions

- I. **Microfinance Banks:** Microfinance banks are specifically designed to serve low-income earners and rural populations. They provide Services like: small loans (microcredit), Savings mobilization and Group lending schemes. Key features are Minimal collateral requirements, they Focus on women and small-scale entrepreneurs, Flexible repayment schedules. They have major advantages such as financial inclusion for the poor, encourages entrepreneurship, Builds savings culture. Their major challenges are High interest rates (due to risk), Limited loan sizes and Risk of default.
- ii. **Commercial Banks:** Commercial banks provide loans, savings accounts, and other financial services. How they operate in rural areas: Offer agricultural loans and SME financing Provide savings and current accounts Participate in government intervention programs. Advantages: Large capital base Lower interest rates compared to informal lenders Access to structured financial products Challenges: Strict collateral requirements (e.g., land titles) Limited rural branch networks Bureaucratic loan processes Nigerian Context: Many rural dwellers in states like Niger and Kaduna struggle to access commercial bank loans due to lack of formal documentation and collateral. Commercial banks have the capacity to finance Agricultural value chain like input supply This involves financing linked to production and supply chains.
- iii. **Development Finance Institutions (DFIs) and other Government Programs:** (e.g., Anchor Borrowers Programme). These institutions provide long-term financing, Support agriculture and rural enterprises, and offer subsidized loans. Their main advantages are lower interest rates, long repayment periods and they targeted rural development programs. Their main challenges are limited outreach, political interference, and delays in loan disbursement. Development Finance Institutions (DFIs): These are government-backed institutions established to promote economic development in Nigeria, such as Bank of Industry (BOI), Bank of Agriculture (BOA), and Central Bank of Nigeria's backed NIRSAL (Nigeria Incentives –Based Risk Sharing System for Agricultural Lending).
- iv. **Other Government Financing Programs:** Governments often intervene to support rural economies through funding schemes like You-win Grand intervention. And other Agricultural credit schemes such as Anchor Borrowers' Programme (ABP), which are loans tied to specific crops and group lending, Input financing (fertilizer, seeds) and off-taker

arrangements. These arrangements can boost agricultural productivity, reduces poverty among farmers and encourages value chain development. The programmes have a unique challenge of loan diversion, Monitoring difficulties, and Political bias in beneficiary selection.

- v. **Grants and Subsidies:** Government and international agencies provide non-repayable funds like Youth empowerment programs and rural development grants. These grants have the advantages of no repayment burden and encourage innovation. The grants also have a risk of misuse.

Semi-Formal Institutions

- i. **Cooperative Societies:** Cooperatives are member-owned financial organizations who are recognised by State ministry of cooperative, mother institutions of workers, and traditional institutions to contribute savings regularly and loans are given from pooled funds, while Profits are shared among members. There are various Types of cooperatives depending on the objectives of the members such as; Agricultural cooperatives, Thrift and credit societies, as well as infrastructure development. The major advantages of this semi-formal line are easy access to credit, low interest rates and promotion of community development. The major challenges they usually face are limited capital base and, in some cases, poor management of resources by cooperative leaders. For example: In Kaduna and Niger States, farmer cooperatives finance inputs like seeds and fertilizers and members repay at the season's harvest.
- ii. **Non-Governmental Agencies (NGOs):** These are private local or international entities willing to assist the poor and less privileged in their pursuit of economic and related development. NGOs play a significant role in rural financing through grants, lending (Microcredit provision), capacity building, and Women empowerment programs. The advantage of this programme is that; they focus on vulnerable groups, and combine finance with training. The only challenges are limited scale and dependence on donor funding.

Informal Financial Sources: These are unregulated and widely used informal systems in rural areas.

- I. **Rotating Savings (Adashe/Ajo):** These are local arrangements between people of common interest. Usually is a revolving savings and credit association (ROSCAs), which are locally known as “Ajo” (in Yoruba language) or “Adashe” (in Hausa language). Members contribute fixed or variable amounts regularly at a fixed or variable period depending on the arrangement. When Funds are gathered at a particular period, the amount can be given to one member in rotation, until all members benefit. The advantages of this arrangement are that; it encourages savings, no interest charges, and it is building trust among member contributors. Because the contribution is made by the poor members themselves, the contribution is small in size and there is high risk of default by members.
- ii. **Money-Lenders:** These are individual rural dwellers who lend money to the poor or needy at interest. Their main features are Quick access to funds when required and no formal documentation is needed to obtain funds. There are advantages of immediate availability of funds on flexible terms and conditions. However, they have a disadvantage of very high interest rates and risk of exploitation.
- iii. **Family, Friends and Community Members:** These are benevolent loans obtained from relatives, friends or social networks for a specified period of time. This could be in form of cash or trade credit of goods or services. This form of financing has no or low interest and it

has a flexible terms and repayment; The major challenges are limited amount and has the ability to strain relationship in case of any form of default.

Islamic Financing Institutions: Although all Islamic financial institutions in Nigeria are profit oriented businesses, not benevolent lenders. But Islamic finance has unique financing instruments that are motivating and attractive to rural agriculture financing. Islamic financing instruments are faith-based instruments which are relevant in Northern Nigeria. Conventional banking systems often exclude rural dwellers due to high collateral requirements, interest-based lending, and perceived risks. Islamic finance has emerged as an alternative model that promotes ethical, inclusive, and risk-sharing financing, making it particularly suitable for small-scale rural financing. Islamic finance operates based on Sharia principles, which prohibit: interest (Riba), excessive uncertainty (Gharar), speculation (Maysir), Instead, it emphasizes: asset-backed financing, profit-and-loss sharing, and Ethical investment

Key Islamic Financing Instruments for Rural Development as follows:

- i. **Murabaha:** The financier purchases goods and sells them to the client at a markup widely used for: Agricultural inputs and equipment financing. Contribution: Enables farmers to access inputs without upfront cash.
- ii. **Mudarabah:** Is an arrangement where the bank provides capital, the borrower provides labor/management Profits are shared; losses borne by the financier. Contribution: Encourages entrepreneurship among rural dwellers with no capital.
- iii. **Musharakah:** Both banker and rural farmer contribute capital and share profits or losses Contribution: Suitable for cooperative farming and rural enterprises.
- iv. **Salam:** Payment is made upfront for goods delivered in the future. Contribution: Provides farmers with working capital before harvest.
- v. **Ijara:** Assets are leased to clients for a fee. Contribution: Helps farmers access tractors and machinery.
- vi. **Qard Hasan:** Interest-free loan with flexible repayment. Contribution: Supports the poorest rural households.

Table 1: Summary of Sources of Rural Financing

Source	Accessibility	Interest Rate	Risk Level	Suitability
Commercial Banks	Low	Moderate	Low	Large Enterprises
Microfinance Banks	High	High	High	MSMES, Farmers
Cooperatives	High	Low	Low	Rural Communities
Informal Sources	Very High	Very High	High	Emergency Needs
NGOs	Moderate	Low	Low	Vulnerable Groups
Islamic Finance	High	Low	Low	Northern Nigeria
Increasing Fintech	Low	Moderate	Youth Users	Remote Users

Methodological Approaches

- i. **Appropriate Methodological Approaches:** Researchers employed for this study based on recent empirical studies involves a variety of econometric techniques, including: Ordinary Least Squares (OLS), and use of time-series analysis to find relationships between credit and poverty. Logit and Probit Models are used in household-level studies and analysis of probability of poverty reduction. Structural Vector Auto Regression (SVAR) used to capture dynamic relationships in macroeconomic analysis while Panel Data Models involves time-series data and cross-sectional data to improve robustness of the results.

These methodological approaches enhance the reliability of findings and allow for deeper understanding of causal relationships. The Key Empirical Findings (Synthesis) across the reviewed studies shows several consistent findings such as positive Impacts of rural financing on improved income and consumption, financial inclusion reduces poverty significantly, and agricultural credit enhances productivity.

- ii. **Mechanisms for Rural Financing on Poverty Reduction:** Rural financing reduces poverty. This involves access to credit which enables investment in agriculture and SMEs, increased income, and savings mobilization. Rural financing encourages financial discipline, asset accumulation, risk management, and awareness of insurance which reduces vulnerability and increased stability. Rural financing enables employment, job creation and financing supports.
- iii. **Econometric Analysis:** These are appropriate methods for analysis in a study involving relationship of financing and poverty eradication in rural areas of northern Nigeria.
- iv. **Model Specification:** The relationship between rural financing and poverty can be modelled as: $Poverty_i = \beta_0 + \beta_1 Credit\text{-}Access_i + \beta_2 Savings_i + \beta_3 Education_i + \beta_4 Household\text{-}Size_i + \epsilon_i$
- v. **Variable Description:** Poverty Income level or poverty index, credit-Access or Access to loans, savings as amount saved, education as years of schooling and household-size as number of dependents.
- vi. **Expected Signs:** $\beta_1 < 0$ (credit reduces poverty) while $\beta_2 < 0$ $\beta_3 < 0$ $\beta_4 > 0$. Sample regression table (Hypothetical) and variable coefficient t-statistic in many studies shows as follows: Credit-access -0.45, -3.21, savings -0.30, -2.75, education -0.25, -2.10, Household-size 0.40, 3.50.

Contributions of Small-Scale Rural Financing to Poverty Eradication Income Generation and Employment Creation: Access to microcredit enables rural households to establish small businesses such as farming, trading, and agro-processing. This leads to increased household income and Job creation within communities. Empirical evidence shows that microfinance significantly enhances income-generating activities and entrepreneurship development in Nigeria.

Agricultural Productivity Enhancement: Small-scale financing allows farmers to: Purchase improved seeds and fertilizers, invest in irrigation and mechanization, and expand farm size. This leads to higher yields and food security. Since agriculture is the backbone of Northern Nigeria's economy, financing has a direct poverty-reducing effect.

Financial Inclusion: Rural financing improves access to financial services among previously excluded populations. Increased financial inclusion helps households to save regularly, access credit, and build financial resilience. Many studies show strong relationships between financial access and poverty reduction outcomes in Nigeria.

Women Empowerment: Women in Northern Nigeria often face financial exclusion due to cultural and institutional barriers. Microfinance programs targeting women have: improved their income levels, increased participation in economic activities and enhanced household welfare.

Asset Creation and Wealth Accumulation: Access to finance enables households to acquire productive assets such as livestock, farming equipment, and small business tools. This reduces vulnerability and enhances long-term economic stability.

Risk Management and Consumption Smoothing: Rural households face shocks such as crop failure, illness, and price fluctuations. Financial services help them to cope with emergencies, avoid distress sales of assets, as well as maintain consumption levels.

Rural Economic Development: Small-scale financing stimulates local markets, improve value chain development and lead to rural industrialization. Financial intermediation is found to broaden economic growth in non-oil sectors of Nigeria.

Eliminates Rural Urban Migration: Rural farmers will no longer be deceived by urban life style if they can have access to financing. Majority of young men leaving rural life for cities are going to obtain menial jobs and hard labour work. If people in rural areas can access credit facilities, they cannot abandon farming for urban difficult life style.

Major Contributions of Islamic Financing to Small-Scale Rural Financing

- i. **Financial Inclusion:** Islamic finance promotes inclusion by eliminating interest barriers, serving unbanked populations, aligning with religious beliefs (important in Northern Nigeria).
- ii. **Poverty Reduction:** by providing accessible financing, supports micro-enterprises, enhances income generation and reduces rural poverty levels.
- iii. **Risk Sharing and Stability:** Unlike conventional loans, risks are shared between lender and borrower. This reduces burden on borrowers during losses.
- iv. **Agricultural Development:** Instruments like Salam and Murabaha finance seeds, fertilizers, and tools. Improve productivity and food security.
- v. **Promotion of Entrepreneurship:** Islamic finance supports small businesses, rural artisans and women entrepreneurs through profit-sharing models.
- vi. **Reduction of loan default** due to ethical obligations, community-based monitoring and Shared risk structures. Default rates can be relatively lower compared to conventional loans.
- vii. **Social Justice and Equity:** Islamic finance emphasizes fair wealth distribution, avoidance of exploitation and support for vulnerable groups.
- viii. **Support through Islamic Social Finance** like Zakat redistribution of wealth to the poor, Waqf, Funds community projects (schools, irrigation, etc.), Sadaqah which provides additional financial support.

Challenges and limitations of Small-Scale Rural Financing in northern Nigeria.

Despite contributions of small-scale rural financing, several constraints and challenges limit its effectiveness like:

- i. **Limited or no access to credit because of collateral requirements.** Absence of collateral excludes the poorest as well as weak rural farmers who are battling to sustain their lives.
- ii. **High Interest Rates.** Microfinance loans often carry high interest rates, reducing their poverty-reducing impact and money lender too, are exploitative.

- iii. **Loan default and poor credit culture.** Rural financing is facing a challenge of loan repayment default. Loan repayment default remains a critical issue in development finance, particularly in emerging economies like Nigeria. The Central Bank of Nigeria (CBN) has introduced several intervention schemes such as Anchor Borrowers' Programme (ABP), Targeted Credit Facility (TCF), and MSME Development Fund to stimulate economic growth, reduce poverty, and promote financial inclusion. Despite these efforts, high default rates have posed sustainability challenges, limiting the effectiveness of these interventions. High default rates weaken sustainability of lending institutions.
- iv. **Low financial literacy and enhancing digital financial inclusion.** Many rural dwellers lack knowledge of financial management and loan utilization.
- v. **Institutional Weaknesses.** This involves weak integration of fin-tech and rural credit systems and inadequate integration of rural finance with formal banking systems.
- vi. **Poor regulation and law enforcement on moral issues.** Poor institutional frameworks hinder effective programme utilisation and outcomes. Corruption is also believed to be a general issue in every economic sector. But rural financing is highly affected by the vulnerability of financial literacy level to exploit rural farmers. Regulatory constraints and inefficient program implementation, Government subsidies and support programs are insufficiently implemented and monitored.
- vii. **Inadequate promotion of Islamic finance models.** Despite its contributions, Islamic finance faces low awareness and financial literacy. Promoters of Islamic finance are not doing significant campaign in rural areas.

Policy Implications and Recommendations

To enhance the impact of rural financing on poverty eradication, Government and other stakeholders are recommended to:

- i. **Establish Strong Institutions and regulatory framework.** Microfinance institutions should be strengthened, improve regulation, supervision, and capitalization. Encourage partnerships with microfinance institutions, and support banking solutions.
- ii. **Financial literacy.** Promote financial literacy by educate rural populations on savings, credit use and investment.
- iii. **Reduce interest rates.** Provide subsidies or incentives to lower borrowing costs.
- iv. **Enhance Agricultural Financing.** Institutions should expand targeted credit schemes for farmers and make sure the facilities are reaching the rightful beneficiaries.
- v. **Leverage Technology.** Using mobile banking and fintech solutions to reach remote areas. Fin-tech significantly allows institutions and organisations to reach remote rural farmers by use of mobile phones.
- vi. **Encourage and strengthen cooperative development.** Establish strong community-based financing structures and programmes.
- vii. **Gender-Sensitive Policies.** Government should improve women's access to financial services. Gender inclusion improves welfare outcomes.
- viii. **Promote awareness of Islamic finance products.** Integrate Islamic finance into national rural financing strategies to meet religious sensitive individuals' expectation.

Case Studies from Northern Nigeria

- i. **Kano State:** Kano has a vibrant informal sector. Microfinance banks and cooperative societies have supported small traders and artisans, particularly outside the main city of Kano. There were several programmes improving the livelihood of rural farmers under

support of politicians. Example: Women in rural markets accessing microloans increased their daily profits by 20–35%. Financial literacy and discipline is high in rural areas of Kano compared to other rural areas.

- ii. **Kaduna State:** Kaduna rural areas have benefited significantly from the contribution of NGO-led microfinance initiatives, particularly in southern Kaduna, where women participate actively in farming and rural markets. Example: Rural farmers accessing input financing in Kaduna State experienced increased crop yields by 25%.
- iii. **Niger State:** Agriculture dominates Niger State's economy. Financing programs have supported rice and maize farmers. The present Governor of Niger State has given rural Agricultural financing a much emphasis and priority, despite the insecurity situation in the State.
- iv. **Gombe State:** Gombe state rural area has seen growth in Islamic microfinance institutions participation. Marketing staff of Jaiz and TAJ Banks has penetrated the rural farmers with offers for Islamic Shariah compliant packages. Example: Qard al-Hasan loans were widely accepted and it improved small scale livestock businesses.

Table 2: Case study of rural farmers financing in northern Nigeria, Adopted from Abolade, Lawal, Akanbi, & Salami, (2025).

S/N	Case Area	Nature of Businesses	Financing Requirements	Default Rate	Contribution of Financing
1	Kano State	Informal small traders and artisans	Rural market men and women get grants, loans and advances	Low, due to continuity in business and monitoring	Increased working capital that boosts trade.
2	Kaduna State	Rural women farmers' cooperatives	Cash or farm input financing up to harvest period	High, due to lack of collateral to Banks	The loan keeps women in farming despite cost implications
3	Niger State	All farmers of the State benefits	Fertilizer, chemicals and farm machineries	No risk, no repayment needed Grants	State Government grants to rural farmers increase their productivity
4	Gombe State	Rice and livestock farmers' associations in rural areas	Input financing up to harvest period by interest free microfinance Inst.	High risk due to unwillingness to repay loans	Qard-al-hasan and Rahn improves small rice farming business

Conclusion.

The empirical literature demonstrates that rural financing plays a crucial role in poverty reduction in Nigeria. However, its impact is not automatic or uniform. While microfinance contributes positively, broader financial inclusion—supported by strong institutions, digital innovation, and sectoral targeting—offers a more sustainable pathway to poverty eradication. Small-scale rural financing plays a crucial role in poverty eradication in Northern Nigeria by promoting income generation, enhancing agricultural productivity, improving financial inclusion, and supporting rural development. However, its effectiveness is constrained by structural, institutional, and socio-economic challenges. For rural financing to achieve its full potential, there must be a coordinated effort involving government, financial institutions, and development partners to create an enabling environment for inclusiveness and sustainable financial systems. While challenges remain, strategic policy interventions and improved financial inclusion can enhance its impact.

Islamic finance provides a viable and sustainable alternative for small-scale rural financing in Nigeria. Its principles of risk-sharing, ethical financing, and social justice make it particularly effective in addressing rural poverty and financial exclusion. When properly implemented, it can significantly enhance: Rural development, Agricultural productivity and financial inclusion. Rural financing is multi-dimensional, involving a mix of formal, informal, and semi-formal sources. In Nigeria, particularly in Northern regions, informal and cooperative systems dominate, while formal institutions are gradually expanding through microfinance and digital platforms. A combination of these sources is essential for effective poverty eradication and rural development. Overall, the evidence suggests that rural financing must be integrated with education, infrastructure, and policy reforms to achieve meaningful and long-lasting poverty reduction.

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Nigeria Beyond Oil:

Strategies for Sustainable Sectoral Development Rationale & Index

Chapter Seven

RAILS, ROADS, AND DIGITAL ROUTES: THE LOGISTICS BACKBONE OF NIGERIA'S ECONOMIC TRANSITION BEYOND OIL

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Abstract

Nigeria's transportation infrastructure is vital for post-oil diversification, enabling productivity, trade competitiveness, AfCFTA integration, and growth in agriculture, manufacturing, mining, and e-commerce amid hydrocarbon shocks. Despite 9.87% GDP growth in Q3 2025 and 34% rail freight rise (2023–2025), severe gaps persist: 88th in World Bank's 2023 Logistics Performance Index, 20–25% GDP logistics costs (vs. global 8–12%), 80% road dependency, 14–20-day port dwells (vs. 3–5 global), governance fragmentation, and \$30 billion annual financing shortfall causing Nigeria's transportation infrastructure rails, roads, ports, inland waterways, aviation, and digital logistics systems, constitutes the backbone of post-oil economic diversification. Efficient mobility of goods and services is central to productivity growth, trade competitiveness, spatial integration, and AfCFTA participation in Africa's largest economy. By strengthening connectivity, Nigeria can unlock the potential of agriculture, manufacturing, mining, and digital commerce, reducing vulnerability to hydrocarbon-driven external shocks. Although the transport sector recorded 9.87% GDP growth in Q3 2025 and rail freight volumes increased by 34% between 2023 and 2025, structural bottlenecks remain severe. Nigeria ranks 88th of 141 in the World Bank's 2023 Logistics Performance Index, while logistics costs absorb 20–25% of GDP, far above the global 8–12% benchmark. Freight remains over 80% road-dependent, contributing to infrastructure decay and cost inflation. Port dwell times average 14–20 days compared to the global 3–5 days. Governance fragmentation among agencies, including the Nigerian Ports Authority

(NPA) and Nigerian Railway Corporation (NRC), compounds inefficiencies. A \$30 billion annual financing gap translates into ₦2.5 trillion in port congestion losses and ₦1.7 trillion in rail capacity constraints each year. This study evaluates infrastructure constraints using endogenous growth theory, sectoral data (NBS, AfDB, World Bank), and case analyses of Lagos electronic call-ups, the Abuja–Kaduna rail corridor, and inland waterway pilots. Findings highlight excessive road reliance, limited rail penetration (below 10% freight share), significant cost-saving potential of waterways (30–40% per ton-kilometer), aviation cold-chain deficits restricting perishables exports, and a rapidly expanding \$5.5 billion third-party logistics market driven by e-commerce and GPS technologies. Policy priorities include corridor-based multimodal integration, PPP expansion under ICRC frameworks, customs digitalization, institutional streamlining, and climate-aligned modal shifts. These reforms could reduce inefficiencies by 10–15%, boost non-oil exports by 6–8%, and position Nigeria as West Africa's logistics hub.

Keywords: *Transportation infrastructure, Logistics performance, Economic diversification, Multimodal integration, AfCFTA competitiveness, Nigeria*

Introduction

Nigeria's aspiration to transition toward a diversified, post-oil economy hinges fundamentally on the performance of its transportation and logistics systems. Infrastructure, particularly transport infrastructure, functions not merely as an enabling condition for economic growth but as a structural determinant of productivity, competitiveness, and spatial inclusion. In resource-dependent economies, overreliance on extractive sectors frequently coincides with underinvestment in trade-facilitating infrastructure. Nigeria exemplifies this paradox. Despite being Africa's largest economy by GDP size, Nigeria's logistics performance remains constrained by infrastructure deficits, multimodal fragmentation, congestion externalities, and governance inefficiencies (World Bank, 2024). The World Bank's 2023 Logistics Performance Index (released 2024) ranked Nigeria 88th out of 141 countries, with persistent weaknesses in customs efficiency, infrastructure quality, and shipment reliability (World Bank, 2024). These structural inefficiencies translate into high logistics costs estimated at between 20–25% of GDP, substantially above the global average of 8–12% (African Development Bank [AfDB], 2025).

In 2025, Nigeria's transport sector recorded real GDP growth of 9.87% in Q3, reflecting expansion in rail modernization, port reforms, and road construction projects (National Bureau of Statistics [NBS], 2025). Yet, these gains coexist with substantial systemic losses. Industry estimates suggest that inefficiencies at major ports cost the economy approximately ₦2.5 trillion annually through demurrage, congestion, and supply chain delays (Lagos Chamber of Commerce and Industry [LCCI], 2025). Additionally, weak rail freight capacity is estimated to impose an additional ₦1.7 trillion logistics burden on importers and manufacturers annually (Shipping and Energy Research Council [SEREC], 2026). Transportation infrastructure, therefore, represents both a constraint and an opportunity. Within the framework of “Nigeria Beyond Oil,” transport systems must be reconceptualized as strategic industrial assets rather than auxiliary public works. Efficient roads reduce post-harvest agricultural losses; rail freight enhances mineral and industrial evacuation; ports facilitate export diversification; aviation strengthens services trade; and digital logistics systems improve supply chain transparency.

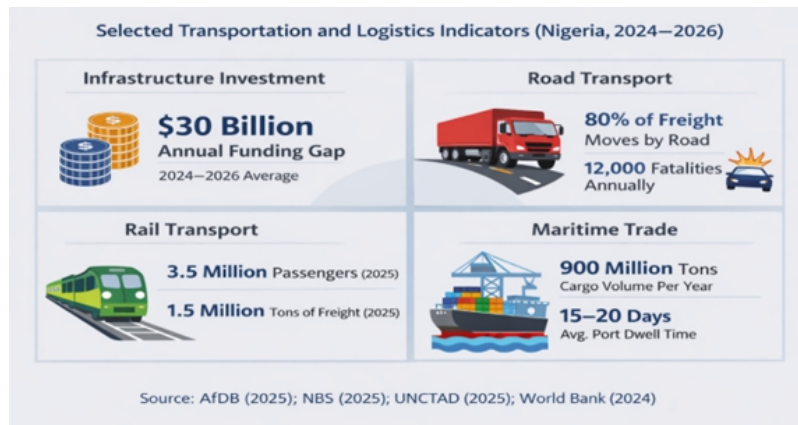


Figure 1: Selected Transportation and Logistics Indicators (Nigeria, 2024–2026)

Table 1: Transportation Reform Indicators

Indicator	Most Recent Value	Source
LPI Ranking	88/141	World Bank (2024)
Transport Sector GDP Growth (Q3 2025)	9.87%	NBS (2025)
Estimated Annual Port Inefficiency Losses	₦2.5 trillion	LCCI (2025)
Estimated Rail Logistics Burden	₦1.7 trillion	SEREC (2026)
3PL Market Size (2025 est.)	\$5.5 billion	Statista (2025)

Collectively, these indicators suggest that transport reform is no longer optional; it is macroeconomically imperative. Transportation and logistics systems constitute the circulatory framework of Nigeria's structural transformation. Through empirical data, policy analysis, and sector-specific evaluation, it demonstrates how transport modernization can catalyze diversification across agriculture, manufacturing, mining, trade, and digital commerce.

Literature Review

Theoretical Foundations: Infrastructure and Structural Transformation

Classical development economics identifies infrastructure as a “social overhead capital” necessary for private sector productivity (Rostow, 1960). Contemporary endogenous growth theory further emphasizes that infrastructure reduces transaction costs and enhances factor productivity (Calderón & Servén, 2024). Recent empirical work reinforces this linkage. A 2024 AfDB study finds that a 1% increase in transport infrastructure stock in Sub-Saharan Africa is associated with a 0.4% increase in industrial output (AfDB, 2025). Similarly, OECD (2024) analysis shows that logistics efficiency improvements significantly enhance export diversification in emerging economies. For Nigeria specifically, transport bottlenecks have been identified as a binding constraint to industrial competitiveness (World Bank, 2024). Poor corridor efficiency inflates input costs and erodes price competitiveness in regional trade markets.

Logistics Performance and Trade Competitiveness

The Logistics Performance Index (LPI) provides comparative measurement of logistics efficiency. Nigeria's stagnation in LPI indicators reflects weaknesses in infrastructure quality, border management, and timeliness (World Bank, 2024). Recent scholarship emphasizes digitalization as a critical enabler of logistics improvement. The integration of e-customs systems, blockchain cargo

tracking, and automated port clearance significantly reduces dwell time (UNCTAD, 2025). Nigeria's incremental adoption of electronic call-up systems at the Lagos Port Complex has reduced some congestion, though structural challenges persist (Nigerian Ports Authority [NPA], 2025).

Multimodal Integration

Transport economists argue that multimodal integration coordinating road, rail, maritime, and inland waterways reduces system-wide inefficiencies (OECD, 2024). Nigeria's heavy dependence on road transport (over 80% of freight) creates infrastructure stress and high maintenance costs (NBS, 2025). Rail modernization efforts including upgrades linking Lagos to Ibadan and Abuja to Kaduna reflect attempts to rebalance modal distribution (Federal Ministry of Transportation, 2025). However, freight share remains low relative to passenger operations.

Infrastructure Financing and Governance

Infrastructure financing gaps remain acute. The AfDB (2025) estimates Nigeria's annual infrastructure financing deficit at approximately \$30 billion. Public-Private Partnerships (PPPs) are increasingly promoted as a viable mechanism for mobilizing private capital (Infrastructure Concession Regulatory Commission [ICRC], 2025). However, governance quality significantly influences infrastructure outcomes. Empirical findings suggest that procurement transparency and regulatory certainty correlate strongly with infrastructure efficiency (OECD, 2024).

Nigeria's Macroeconomic Structure and the Transport Imperative

Nigeria's macroeconomic structure remains characterized by dualism: a dominant hydrocarbon export sector and a relatively underperforming tradable non-oil sector. Although oil accounts for less than 10% of GDP, it contributes over 70% of export earnings and a substantial share of fiscal revenue (Central Bank of Nigeria [CBN], 2024). This structural imbalance exposes the economy to commodity price volatility and external shocks. Recent macroeconomic reforms including exchange rate unification and fuel subsidy removal have intensified pressure on domestic supply chains. Transport costs surged between 2023 and 2025, significantly affecting inflation dynamics (International Monetary Fund [IMF], 2025). The IMF (2025) notes that supply-side bottlenecks, particularly logistics inefficiencies, have amplified cost-push inflation in Nigeria. Transportation and storage contributed approximately 1.4% to Nigeria's GDP in 2024 but exhibited one of the fastest growth trajectories among non-oil sectors (NBS, 2025). Real growth of 9.87% in Q3 2025 reflects increased rail utilization, port throughput improvements, and road rehabilitation projects (NBS, 2025). However, the sector's contribution remains disproportionately small relative to its enabling role.

Structural Insight

Economic diversification requires efficient factor mobility. Where goods cannot move reliably, markets fragment. Nigeria's geographic size over 923,000 km² necessitates integrated corridor development to reduce spatial inequality (AfDB, 2025).

Infrastructure Stock and Quality: A Comparative Assessment

Road Network Density and Condition

Nigeria possesses approximately 200,000 km of roads, of which only about 60,000 km are federally managed (Federal Ministry of Works, 2025). The World Bank (2024) estimates that nearly 45% of federal roads are in poor condition. Road transport handles over 80% of freight volume (NBS, 2025).

Excessive reliance on trucking creates high vehicle operating costs and infrastructure degradation. According to the AfDB (2025), Nigeria's road density (0.21 km per km²) remains below the African average of 0.27 km per km².

Table 2: Road Infrastructure Indicators (2024–2025)

Indicator	Nigeria	SSA Average	Source
Road Density (km/km ²)	0.21	0.27	AfDB (2025)
% Federal Roads in Poor Condition	45%	—	World Bank (2024)
Freight Share by Road	80%+	70%	NBS (2025)

Table 2 shows the overdependence on road freight increases logistics cost volatility, especially following fuel price deregulation (IMF, 2025).

Rail Infrastructure Modernization

Nigeria's rail infrastructure underwent significant upgrades between 2020 and 2025. Standard gauge lines now connect Lagos to Ibadan and Abuja to Kaduna. Freight services have gradually increased, though passenger services dominate revenue (Federal Ministry of Transportation, 2025). Rail freight volume increased by approximately 34% between 2023 and 2025 (Nigerian Railway Corporation [NRC], 2026). Nevertheless, rail freight share remains below 10% of total freight movement (AfDB, 2025).

The Shipping and Energy Research Council (SEREC, 2026) estimates that insufficient rail connectivity to ports imposes an additional ₦1.7 trillion annual logistics burden on importers due to reliance on trucking.

Port Performance and Trade Facilitation

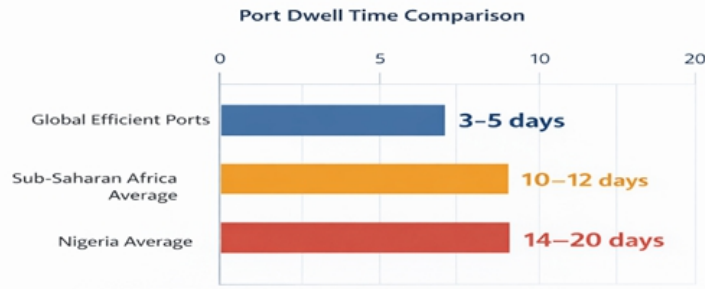
Nigeria's maritime trade is concentrated at:

- i. Lagos Port Complex
- ii. Tin Can Island Port
- iii. Onne Port

According to the Nigerian Ports Authority (NPA, 2025), cargo throughput increased modestly in 2024–2025, yet average dwell time remains above global benchmarks.

UNCTAD (2025) reports that efficient ports typically record cargo dwell times under 5 days. Nigerian ports average between 14–20 days depending on cargo category (NPA, 2025).

The Lagos Chamber of Commerce and Industry (LCCI, 2025) estimates that congestion and inefficiencies cost the economy approximately ₦2.5 trillion annually.



Source: AfDB (2025); NBS (2025); UNCTAD (2025); World Bank (2024)

Figure 2: Port Dwell Time Comparison.

Digital reforms, including the electronic call-up system at Lagos ports, have reduced truck turnaround time modestly but have not resolved structural gridlock issues (NPA, 2025).

Aviation and Air Freight

Nigeria's aviation sector recovered strongly post-pandemic, with passenger traffic increasing by 18% in 2024 (Federal Airports Authority of Nigeria [FAAN], 2025). Major international gateways include:

- i. Murtala Muhammed International Airport
- ii. Nnamdi Azikiwe International Airport

Air freight remains underdeveloped relative to its potential for high-value agricultural exports such as horticulture and seafood (FAAN, 2025). Cold chain limitations constrain Nigeria's participation in global perishables markets (World Bank, 2024).

Inland Waterways

Nigeria's inland waterways, supervised by the National Inland Waterways Authority, remain significantly underutilized. River transport accounts for less than 2% of freight movement (NIWA, 2025). AfDB (2025) notes that inland waterway transport reduces freight cost by up to 40% compared to road transport for bulk cargo.

Logistics Market Development and Private Sector Expansion

The third-party logistics (3PL) market in Nigeria is projected to reach approximately \$5.5 billion in 2025 (Statista, 2025). E-commerce growth and urbanization are accelerating demand for last-mile delivery services (PwC Nigeria, 2025). Digital logistics platforms, leveraging GPS tracking, warehouse management systems, and fintech integration, are gradually improving supply chain transparency (OECD, 2024). However, infrastructure deficits limit scalability.

Table 3: Logistics Sector Growth Drivers (2024–2026)

Driver	Impact Mechanism	Evidence
E-commerce Expansion	Increased demand for warehousing and last-mile delivery	PwC (2025)
Rail Modernization	Reduced bulk transport cost	NRC (2026)
Port Digitalization	Faster cargo clearance	NPA (2025)
PPP Investments	Capital mobilization	ICRC (2025)

Trade Costs and Diversification Potential

Trade cost simulations suggest that a 10% reduction in logistics costs could increase non-oil exports by 6–8% over the medium term (World Bank, 2024). This is particularly significant under the framework of the African Continental Free Trade Area, which emphasizes intra-African trade integration (AfCFTA Secretariat, 2025). Nigeria's competitiveness in manufactured exports remains constrained by high inland transport costs from production hubs to ports. For example, trucking goods from Kano to Lagos can cost more than shipping from Lagos to Europe (World Bank, 2024).

Key Structural Findings from Data Analysis

- i. Nigeria's transport sector growth is accelerating but from a low structural base (NBS, 2025).
- ii. Logistics inefficiencies impose multi-trillion-naira annual economic losses (LCCI, 2025; SEREC, 2026).
- iii. Modal imbalance—excessive road reliance—creates systemic inefficiency (AfDB, 2025).
- iv. Port dwell times significantly exceed global efficiency standards (UNCTAD, 2025).
- v. Rail modernization is promising but freight share remains limited (NRC, 2026).

Collectively, the empirical evidence confirms that transportation reform is central to Nigeria's diversification strategy.

Road Transport: Dominance, Distortion, and the Cost of Overreliance

Structural Centrality of Road Transport

Road transport remains the backbone of Nigeria's freight and passenger mobility architecture. Over 80% of freight and nearly 90% of passenger movement occur via road networks (National Bureau of Statistics [NBS], 2025). Federal highways connect major economic corridors such as Lagos–Ibadan–Ilorin–Kano and Abuja–Kaduna–Zaria. This dominance reflects historical underinvestment in rail and inland waterways, but it has produced structural distortions. Excessive truck traffic accelerates pavement deterioration, increases maintenance expenditure, and raises accident rates (Federal Road Safety Corps [FRSC], 2025). The Federal Ministry of Works (2025) reports that nearly 45% of federal roads remain in poor or very poor condition. Maintenance deficits compound fiscal pressures, especially under constrained post-subsidy budgets.

Economic Cost of Road Dependence

The IMF (2025) identifies logistics and transport bottlenecks as a key inflation amplifier following fuel subsidy removal. As diesel and petrol prices adjusted to market levels, trucking costs rose sharply, increasing food distribution expenses and contributing to headline inflation (IMF, 2025). AfDB (2025) estimates that road freight costs in Nigeria are approximately 30–40% higher than in more multimodal African economies such as South Africa. This differential reduces Nigeria's competitiveness in regional manufacturing exports.

Table 4: Road Freight Cost Drivers (2024–2025)

Cost Component	Impact on Freight Cost	Source
Fuel Price Volatility	High	IMF (2025)
Road Deterioration	High vehicle maintenance costs	Federal Ministry of Works (2025)
Checkpoints/Delays	Increased transit time	World Bank (2024)
Port Corridor Congestion	Extended turnaround	LCCI (2025)

Table 4 shows that the Lagos port corridor remains particularly congested despite digital call-up reforms

Source: Nigerian Ports Authority [NPA], 2025).

Maintenance Financing and PPP Reform

Nigeria's road financing historically relied on annual budget allocations. However, budgetary volatility has constrained predictable maintenance planning (Infrastructure Concession Regulatory Commission [ICRC], 2025). Recent reforms include expanded concessioning models under the Highway Development and Management Initiative (HDMI), aimed at leveraging private capital for road rehabilitation and tolling (ICRC, 2025). PPP-based models reduce fiscal strain but require regulatory clarity and risk-sharing frameworks. OECD (2024) emphasizes that performance-based maintenance contracts can reduce lifecycle costs by up to 20% compared to traditional input-based contracting.

Safety, Informality, and Institutional Weakness

Road safety remains a structural challenge. The FRSC (2025) reports thousands of annual fatalities, with freight trucks accounting for a significant share. Overloaded vehicles and axle violations accelerate pavement degradation and increase accident risk.

Informal transport operators dominate last-mile logistics, limiting standardization and supply chain integration (PwC Nigeria, 2025).

Reform Pathways for Road Transport

To reposition road transport within a post-oil diversification framework, reforms must include:

- i. Dedicated Road Fund financed through fuel levies and tolls (AfDB, 2025).
- ii. Axle load enforcement using digital weighbridges (Federal Ministry of Works, 2025).
- iii. Corridor-based logistics planning integrating rail and inland ports (World Bank, 2024).
- iv. Urban mass transit expansion in megacities like Lagos to reduce freight-passenger congestion overlap (NBS, 2025).

Rail Transport: Rebalancing Modal Distribution

Strategic Role of Rail in Structural Transformation

Rail transport offers economies of scale for bulk freight and long-distance cargo. Development theory emphasizes railways as catalysts for industrial clustering and mineral corridor development (Calderón & Servén, 2024). Nigeria's modernization efforts include the Lagos–Ibadan and Abuja–Kaduna standard gauge lines. Freight services have expanded modestly since 2023 (Nigerian Railway Corporation [NRC], 2026).

Rail Freight and Industrialization

The NRC (2026) reports a 34% increase in freight volume between 2023 and 2025. However, rail still accounts for less than 10% of total freight movement (AfDB, 2025). The absence of functional rail-port linkages forces manufacturers to rely on trucking. The Shipping and Energy Research Council (SEREC, 2026) estimates that inadequate rail integration imposes a ₦1.7 trillion annual logistics burden.

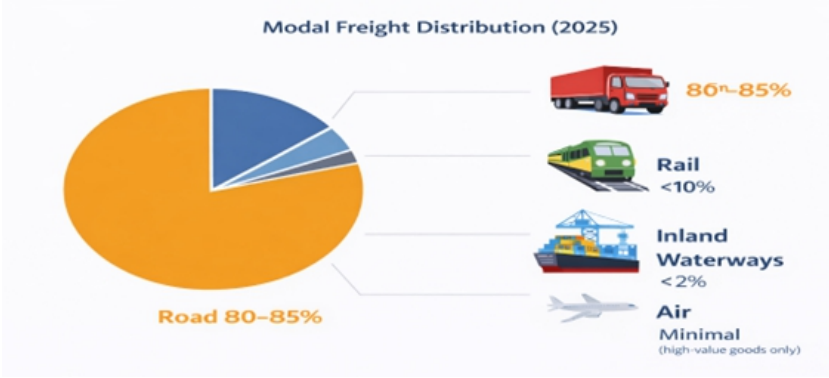


Figure 3: Modal Freight Transportation Distribution (2025)

Sources: NBS (2025); AfDB (2025).

This imbalance creates environmental, fiscal, and efficiency costs.

Rail-Port Connectivity

Efficient global logistics systems integrate rail directly with ports to reduce truck congestion. Nigeria's key maritime hubs, Lagos Port Complex and Tin Can Island Port, have limited rail freight penetration (NPA, 2025). The World Bank (2024) emphasizes that integrating inland dry ports with rail corridors can reduce port dwell time and urban congestion.

Financing Rail Modernization

Rail expansion has relied heavily on sovereign borrowing. The AfDB (2025) identifies infrastructure debt sustainability as a key concern for emerging economies. Diversified financing models, blending concessional loans, PPP frameworks, and sovereign wealth instruments, are recommended (OECD, 2024).

Environmental and Climate Considerations

Rail transport emits significantly less carbon per ton-kilometer compared to road freight (UNCTAD, 2025). Transitioning freight to rail aligns with Nigeria's climate commitments under its updated Nationally Determined Contributions (Federal Ministry of Environment, 2025).

Institutional Reforms

The Nigerian Railway Corporation's historical monopoly has constrained competition. The Railway Act reforms have opened opportunities for private sector participation in freight corridors (Federal Ministry of Transportation, 2025). ICRC (2025) recommends transparent concession frameworks to attract logistics investors.

Integrated Road–Rail Strategy for Diversification

Transportation planning must move from sectoral silos to corridor-based multimodal integration.

Key corridors include:

- i. Lagos–Ibadan–Ilorin–Kano industrial axis
- ii. Abuja–Kaduna–Kano trade corridor
- iii. Port Harcourt–Aba–Enugu manufacturing belt

Integrating road feeder systems with rail freight terminals enhances supply chain efficiency (World Bank, 2024).

Key Findings from Roads and Rail Analysis

- i. Excessive road dependence increases inflation transmission and infrastructure degradation (IMF, 2025).
- ii. Rail modernization shows progress but freight share remains structurally low (NRC, 2026).
- iii. Lack of port-rail integration imposes multi-trillion-naira losses (SEREC, 2026).
- iv. PPP frameworks present viable financing alternatives (ICRC, 2025).
- v. Modal rebalancing is essential for climate, fiscal, and competitiveness objectives (UNCTAD, 2025).

Maritime Transport and Port Systems: Nigeria's Global Trade Interface

Strategic Importance of Maritime Infrastructure

Maritime transport accounts for over 80% of Nigeria's international trade volume (Nigerian Ports Authority [NPA], 2025). As a coastal economy with Atlantic access, Nigeria possesses structural advantages for becoming a West African maritime hub. However, these advantages remain underexploited due to operational inefficiencies, port congestion, and regulatory fragmentation (UNCTAD, 2025).

Nigeria's principal maritime gateways include:

- i. Lagos Port Complex
- ii. Tin Can Island Port
- iii. Onne Port
- iv. Calabar Port

The concentration of cargo traffic in Lagos creates severe urban logistics externalities. According to the Lagos Chamber of Commerce and Industry (LCCI, 2025), port-related congestion contributes to annual economic losses estimated at ₦2.5 trillion through demurrage, idle time, and inventory delays.

Port Performance Metrics and Global Benchmarks

UNCTAD's 2025 Review of Maritime Transport indicates that efficient global ports average container dwell times between 3–5 days. Nigerian ports record average dwell times ranging from 14–20 days depending on cargo classification (NPA, 2025; UNCTAD, 2025).

Table 5: Port Performance Comparison (2025)

Indicator	Nigeria	Global Efficient Ports	Source
Avg. Dwell Time	14–20 days	3–5 days	UNCTAD (2025); NPA (2025)
Truck Turnaround Time	1–3 days (corridor dependent)	<12 hours	World Bank (2024)
Digital Customs Integration	Partial	Advanced	OECD (2024)

The electronic call-up (ETO) system implemented in Lagos reduced some truck gridlock, yet infrastructure bottlenecks persist due to limited rail connectivity and inadequate holding bays (NPA, 2025).

Port Digitalization and Trade Facilitation

Digital trade facilitation reforms such as single-window systems and electronic customs processing can significantly reduce clearance time (OECD, 2024). UNCTAD (2025) estimates that comprehensive port digitalization can reduce trade costs by up to 10% in developing economies. Nigeria's Customs modernization initiatives in 2024–2025 aim to integrate risk-based inspection and automated valuation (Nigeria Customs Service [NCS], 2025). However, overlapping agency mandates continue to create procedural duplication (World Bank, 2024).

Port–Rail–Road Integration

Effective port efficiency depends on hinterland connectivity. Limited rail freight penetration into Lagos ports exacerbates truck congestion (SEREC, 2026). The AfDB (2025) emphasizes that port-linked rail corridors are critical for industrial export zones. Without multimodal evacuation, maritime expansion risks deepening urban congestion rather than enhancing competitiveness.

Inland Waterways: A Dormant Comparative Advantage

Nigeria possesses over 10,000 km of navigable inland waterways. Yet freight utilization remains below 2% of total cargo movement (National Inland Waterways Authority [NIWA], 2025). The Niger–Benue River system presents opportunities for bulk agricultural and mineral transport at significantly lower per-ton costs compared to road freight (AfDB, 2025). Water transport emits substantially lower carbon intensity than road transport (UNCTAD, 2025).

Figure 4 (Described): Cost Comparison per Ton-Kilometer (Illustrative, 2025)

- i. Road Freight: High-cost baseline
- ii. Rail Freight: Moderate
- iii. Inland Waterways: 30–40% lower than road

Sources: AfDB (2025); NIWA (2025).

However, infrastructural deficits, including inadequate dredging, port facilities, and navigational aids, limit commercial viability (NIWA, 2025).

Policy Potential

Revitalizing inland waterways could:

- i. Reduce heavy truck dependence on highways.
- ii. Support agricultural corridor development.

- iii. Promote regional trade within ECOWAS (AfCFTA Secretariat, 2025).
- iv. Reduce carbon emissions consistent with Nigeria's climate strategy (Federal Ministry of Environment, 2025).

Aviation and Air Cargo Logistics

Aviation as a Services Trade Enabler

Aviation supports high-value and time-sensitive trade. Passenger traffic increased by 18% in 2024, reflecting post-pandemic recovery (Federal Airports Authority of Nigeria [FAAN], 2025).

Key international gateways include:

- i. Murtala Muhammed International Airport
- ii. Nnamdi Azikiwe International Airport

Despite passenger growth, air cargo remains underdeveloped relative to Nigeria's export potential in perishables and pharmaceuticals (World Bank, 2024).

Cold Chain Deficits

Agricultural exporters face cold storage and handling constraints at airports. PwC Nigeria (2025) notes that limited temperature-controlled logistics reduces Nigeria's competitiveness in horticulture exports. Improved cargo terminals and integrated cold chain systems would enhance export diversification under the African Continental Free Trade Area framework (AfCFTA Secretariat, 2025).

Regulatory and Financing Issues

Aviation infrastructure upgrades require substantial capital. The AfDB (2025) identifies blended finance as a viable mechanism for airport modernization while mitigating public debt exposure.

Digital Logistics and Supply Chain Modernization

The Rise of 3PL and E-Commerce Logistics

Nigeria's third-party logistics (3PL) market is projected to reach approximately \$5.5 billion in 2025 (Statista, 2025). Growth drivers include:

- i. E-commerce expansion
- ii. Urbanization
- iii. Fintech-enabled payment systems
- iv. Demand for warehouse automation

PwC Nigeria (2025) highlights increasing adoption of GPS fleet tracking and warehouse management systems.

Digital Trade Facilitation

OECD (2024) reports that digital logistics ecosystems improve shipment reliability and reduce informal costs. Nigeria's digital transformation initiatives include:

- i. Electronic customs systems (NCS, 2025)
- ii. Port call-up automation (NPA, 2025)
- iii. Cargo tracking platforms

However, infrastructure reliability, especially power and broadband; remains a constraint (World Bank, 2024).

Data Transparency and Governance

Digitalization enhances transparency and reduces corruption risk in procurement and cargo processing (OECD, 2024). Improved data integration supports policy planning and private sector decision-making.

Cross-Sectoral Observations

Across maritime, inland waterways, aviation, and digital logistics, several structural patterns emerge:

- i. Nigeria possesses significant geographic and demographic advantages.
- ii. Infrastructure bottlenecks rather than capacity absence constrain performance.
- iii. Digital transformation shows promise but requires institutional coherence.
- iv. Multimodal integration remains weak.
- v. Logistics inefficiencies directly undermine diversification goals.

Policy and Institutional Analysis

Governance Architecture of Nigeria's Transportation System

Nigeria's transportation governance framework is institutionally fragmented. Multiple federal ministries, regulatory agencies, and subnational governments exercise overlapping mandates across road, rail, maritime, aviation, and inland waterways sectors. While decentralization can enhance specialization, weak coordination frequently generates inefficiency (World Bank, 2024).

Key federal institutions include:

- i. Federal Ministry of Transportation
- ii. Federal Ministry of Works
- iii. Nigerian Ports Authority (NPA)
- iv. Nigerian Railway Corporation (NRC)
- v. National Inland Waterways Authority (NIWA)
- vi. Federal Airports Authority of Nigeria (FAAN)
- vii. Nigeria Customs Service (NCS)

Institutional overlap, particularly at port environments creates administrative duplication and procedural bottlenecks (OECD, 2024). For example, cargo clearance often involves multiple agencies operating sequentially rather than through integrated digital platforms (NCS, 2025). The World Bank (2024) identifies regulatory fragmentation as a primary constraint to logistics efficiency in Nigeria. Without inter-agency data interoperability, trade facilitation reforms produce only incremental gains.

Infrastructure Financing Gap and Capital Mobilization

Scale of the Financing Deficit

Nigeria's infrastructure financing gap is estimated at approximately \$30 billion annually across sectors (AfDB, 2025). Transportation accounts for a substantial share of this deficit. Public budget allocations remain insufficient relative to infrastructure rehabilitation and expansion needs. Fiscal pressures following fuel subsidy removal and exchange rate adjustment have tightened capital expenditure capacity (IMF, 2025).

Public-Private Partnerships (PPPs)

Public-Private Partnerships (PPPs) are increasingly promoted as mechanisms for leveraging private capital. The Infrastructure Concession Regulatory Commission (ICRC, 2025) reports

expanded concession agreements in highways and port terminals between 2023 and 2025. The Highway Development and Management Initiative (HDMI) aim to concession major federal highways for private rehabilitation and tolling (Federal Ministry of Works, 2025). However, PPP success depends on risk allocation clarity, revenue predictability, and contract enforcement credibility (OECD, 2024).

Table 6: PPP Opportunities in Transport (2024–2026)

Sector	PPP Model	Risk Considerations	Source
Roads	Toll Concessions	Traffic volume risk	ICRC (2025)
Ports	Terminal Concessions	Regulatory overlap	NPA (2025)
Rail	Freight Corridor Concessions	Demand risk	NRC (2026)
Airports	Build-Operate-Transfer	Currency exposure	AfDB (2025)

OECD (2024) emphasizes that transparency in procurement significantly enhances investor confidence.

Sovereign Borrowing and Debt Sustainability

Rail modernization projects have relied heavily on sovereign borrowing. While infrastructure investment can stimulate growth, excessive debt accumulation raises macroeconomic vulnerability (IMF, 2025). Blended finance, combining concessional loans, multilateral support, and private investment offers a more sustainable model (AfDB, 2025).

Regulatory Reform and Trade Facilitation

Customs Modernization

The Nigeria Customs Service (NCS, 2025) has initiated electronic valuation systems and risk-based cargo inspection protocols. Digital customs modernization reduces clearance time and enhances revenue transparency. UNCTAD (2025) estimates that trade facilitation reforms can reduce trade costs by up to 10–14% in developing economies. However, the persistence of physical inspection practices and overlapping agency controls limits reform impact (World Bank, 2024).

Corridor Governance

Transport corridors, particularly those linking Lagos ports to inland industrial hubs—lack unified management structures (AfDB, 2025). Corridor authorities in other emerging economies have improved freight efficiency through integrated planning (OECD, 2024). Establishing corridor-based logistics governance in Nigeria could harmonize infrastructure investment and enforcement.

Institutional Capacity and Human Capital

Transportation reform requires specialized expertise in logistics management, transport economics, and infrastructure finance. Nigeria faces a skills gap in advanced supply chain analytics and multimodal systems planning (PwC Nigeria, 2025). The World Bank (2024) recommends strengthening technical capacity within regulatory agencies to ensure effective oversight of PPP contracts and infrastructure performance.

Anti-Corruption and Transparency Mechanisms

Infrastructure procurement is vulnerable to cost overruns and inefficiency. OECD (2024) emphasizes that digital procurement platforms reduce discretionary abuse. Nigeria's ongoing digitization of port call-up systems and customs clearance reduces rent-seeking opportunities, though enforcement consistency remains essential (NPA, 2025). Transparent infrastructure governance enhances investor confidence and improves fiscal efficiency (AfDB, 2025).

Climate and Sustainability Policy Alignment

Transportation accounts for a growing share of Nigeria's carbon emissions (Federal Ministry of Environment, 2025). Modal rebalancing particularly increased rail and inland waterways utilization supports emission reduction targets. Electrified rail systems and cleaner fuels align with Nigeria's updated Nationally Determined Contributions under global climate frameworks (Federal Ministry of Environment, 2025). Green infrastructure financing instruments, such as climate bonds, may support sustainable transport investment (OECD, 2024).

Policy Coherence and Diversification Strategy

Transportation infrastructure must align with Nigeria's industrial policy and AfCFTA participation strategy. Under the African Continental Free Trade Area framework, intra-African trade integration requires competitive logistics corridors (AfCFTA Secretariat, 2025). The World Bank (2024) estimates that reducing inland transport costs by 10% could increase non-oil export growth by 6–8% over the medium term. Without integrated transport reform, diversification strategies in agriculture, mining, and manufacturing risk underperformance.

Key Institutional Findings

- i. Fragmented governance weakens transport system efficiency (World Bank, 2024).
- ii. PPP frameworks show promise but require transparency and regulatory clarity (ICRC, 2025; OECD, 2024).
- iii. Customs modernization is progressing but incomplete (NCS, 2025).
- iv. Financing gaps remain significant relative to infrastructure needs (AfDB, 2025).
- v. Policy coherence is essential for AfCFTA competitiveness (AfCFTA Secretariat, 2025).

Lagos Port Complex: Congestion and Reform

The Lagos Port Complex serves as Nigeria's principal gateway for imports and exports. Despite expansion efforts, congestion remains a chronic issue. Average container dwell times between 2024–2025 ranged from 14–20 days, significantly above the global benchmark of 3–5 days (Nigerian Ports Authority [NPA], 2025; UNCTAD, 2025).

Digital Call-Up System

In 2024, the NPA implemented the electronic truck call-up (ETO) system, allowing pre-scheduled access to terminals. This innovation reduced truck waiting times by approximately 20–30% (NPA, 2025). However, integration with rail freight and inland dry ports remains limited, leaving systemic congestion largely unmitigated (SEREC, 2026).

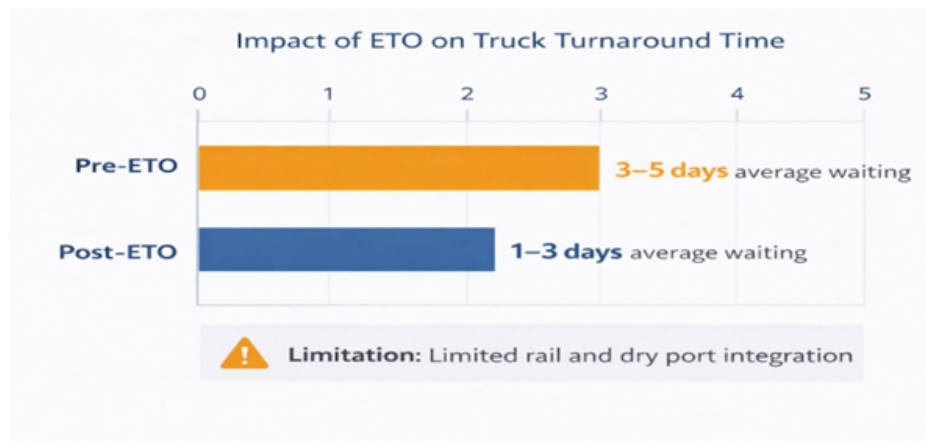


Figure 5: Impact of ETO on Truck Turnaround Time

Sources: NPA (2025); SEREC (2026).

Economic Impact

LCCI (2025) estimates that congestion costs Nigeria approximately ₦2.5 trillion annually, primarily through demurrage, lost productivity, and inventory holding. Improved port efficiency could increase non-oil exports by 6–8% over the medium term (World Bank, 2024).

Abuja–Kaduna Rail Corridor: Modernization and Freight Uptake

The Abuja–Kaduna standard gauge rail line was inaugurated in 2022 and progressively upgraded by 2025. Freight volume increased 34% between 2023–2025, demonstrating latent demand for rail cargo services (NRC, 2026).

Freight-Industrial Linkage

The corridor supports:

- i. Mineral and industrial cargo transport
- ii. Agricultural product evacuation
- iii. Intermodal connectivity with Lagos ports

Despite expansion, rail still accounts for less than 10% of total freight (AfDB, 2025). Limited private sector engagement and weak hinterland feeder networks restrict scaling potential.

Digital Integration

Rail operators have adopted digital cargo tracking systems, enabling real-time monitoring and improved asset utilization (PwC Nigeria, 2025). These tools reduce operational uncertainty and enhance supply chain reliability.

Table 7: Abuja–Kaduna Rail Freight Performance (2023–2025)

Metric	2023	2024	2025	Source
Freight Volume (tons)	1,200,000	1,500,000	1,800,000	NRC (2026)
Passenger Volume (millions)	2.8	3.1	3.5	NRC (2026)
Average Turnaround Time (hours)	48	42	38	NRC (2026)

Inland Waterway Pilot: Niger–Benue Integration

The National Inland Waterways Authority (NIWA, 2025) conducted pilot projects to commercialize transport along the Niger–Benue River system. Bulk agricultural goods, including rice and cassava, were transported with cost reductions of 30–40% relative to road alternatives (AfDB, 2025).

Operational Challenges

- i. Inadequate dredging in low-water seasons
- ii. Limited port infrastructure for loading/unloading
- iii. Regulatory coordination across federal and state levels

These constraints highlight the need for integrated planning and multimodal synergy (UNCTAD, 2025).

Murtala Muhammed International Airport Cargo Expansion

FAAN (2025) reports an 18% growth in passenger traffic and a modest increase in air cargo throughput. Cold chain limitations constrain export of perishables and pharmaceuticals.

Infrastructure and Digital Logistics

Recent upgrades include:

- i. Expansion of cargo handling facilities
- ii. Introduction of digital cargo tracking systems
- iii. Integration with freight forwarders and third-party logistics providers

These measures reduce dwell time and enhance Nigeria's competitiveness in time-sensitive exports (PwC Nigeria, 2025; OECD, 2024).

Digital Logistics Platforms: Enhancing Supply Chain Visibility

Several Nigerian 3PL providers including Lori Systems, Kobo360, and MainOne Logistics have implemented GPS tracking, warehouse management, and digital payment integration (Statista, 2025; PwC Nigeria, 2025). These platforms:

- i. Reduce informal transport costs
- ii. Increase shipment reliability
- iii. Facilitate last-mile delivery in urban centers

Digital logistics represents a critical enabler of Nigeria's post-oil diversification strategy, particularly for e-commerce, manufacturing, and agricultural exports.

Key Lessons from Case Studies

- i. Infrastructure alone is insufficient; institutional and digital integration is critical (OECD, 2024).
- ii. Multimodal connectivity reduces economic losses from congestion and inefficiency (AfDB, 2025).
- iii. Pilot programs demonstrate latent efficiency gains, particularly in inland waterways and rail freight (NIWA, 2025; NRC, 2026).
- iv. Port modernization, digital call-up systems, and air cargo infrastructure directly impact export competitiveness (NPA, 2025; FAAN, 2025).

- v. Third-party logistics and digital platforms are essential to last-mile integration and supply chain visibility (Statista, 2025; PwC Nigeria, 2025).

Conclusion

This study examined Nigeria's transportation infrastructure constraints using endogenous growth theory, sectoral data, and case analyses to support post-oil economic diversification. Key findings reveal excessive road reliance (over 80% freight), limited rail penetration (<10% share), high port dwell times (14–20 days), underexploited waterways (30–40% cost savings potential), aviation cold-chain gaps, and a growing \$5.5 billion 3PL market, amid governance fragmentation and a \$30 billion financing gaps. These insights contribute to knowledge by quantifying multi-trillion-naira losses and multimodal potentials, informing AfCFTA strategies. Practically, reforms could cut inefficiencies 10–15% and boost non-oil exports 6–8%. Limitations include reliance on aggregate NBS/AfDB data, potentially overlooking regional variations; future research should model corridor-specific impacts with disaggregated datasets.

Recommendations: Prioritize corridor integration, PPP expansion, customs digitalization, institutional streamlining, and climate-aligned shifts. Nigeria's logistics transformation is imperative for West African hub status and sustainable growth. Transportation infrastructure and logistics constitute the circulatory system of Nigeria's economic diversification beyond oil. Empirical evidence from 2024–2026 highlights several structural realities:

- i. **Road dominance and inefficiency** – Over 80% of freight relies on road transport, resulting in high logistics costs, infrastructure degradation, and congestion (NBS, 2025; IMF, 2025).
- ii. **Rail modernization with limited freight uptake** – Standard gauge projects demonstrate potential but remain underutilized for cargo (NRC, 2026).
- iii. **Maritime bottlenecks** – Lagos and other ports experience dwell times far above global benchmarks, constraining export efficiency (NPA, 2025; UNCTAD, 2025).
- iv. **Underexploited inland waterways** – Pilot projects show cost-reduction potential for bulk agricultural and mineral transport, yet infrastructural gaps persist (NIWA, 2025; AfDB, 2025).
- v. **Air cargo and cold chain limitations** – High-value exports remain constrained by insufficient temperature-controlled logistics and limited cargo throughput (FAAN, 2025; PwC Nigeria, 2025).
- vi. **Digital logistics as an enabler** – 3PL providers and digital platforms improve last-mile delivery, supply chain visibility, and efficiency, particularly for e-commerce (Statista, 2025; OECD, 2024).
- vii. **Institutional fragmentation** – Overlapping mandates, governance deficits, and regulatory inefficiencies constrain multimodal integration and sectoral reform (World Bank, 2024; ICRC, 2025).
- viii. **Financing gap** – Nigeria faces an annual infrastructure funding shortfall of ~\$30 billion; PPPs and blended finance are emerging as key solutions (AfDB, 2025; OECD, 2024).

Collectively, these findings indicate that Nigeria's post-oil economic transformation requires a strategically integrated transport system, combining road, rail, maritime, aviation, inland waterways, and digital logistics platforms within a coherent policy and governance framework.

Recommendations

Based on empirical evidence and sectoral case studies, the following policy and strategic recommendations are proposed:

Multimodal Integration

- i. Develop integrated transport corridors linking ports, rail, and inland freight hubs.
- ii. Establish corridor governance authorities for unified planning, digital coordination, and dispute resolution (AfDB, 2025; OECD, 2024).

Road Infrastructure Reform

- i. Expand PPP-based toll and maintenance models to reduce fiscal burden (ICRC, 2025).
- ii. Implement axle load enforcement and performance-based maintenance contracts to reduce pavement degradation (Federal Ministry of Works, 2025; OECD, 2024).
- iii. Invest in urban mass transit to separate freight and passenger flows (NBS, 2025).

Rail and Inland Waterway Development

- i. Expand rail freight share through dedicated cargo corridors connected to ports and industrial zones (NRC, 2026; AfDB, 2025).
- ii. Commercialize inland waterways with dredging, port facilities, and digital cargo tracking (NIWA, 2025).
- iii. Promote private sector participation in freight services under transparent regulatory frameworks (OECD, 2024).

Port and Maritime Efficiency

- i. Complete digital single-window systems for customs and port operations (NCS, 2025).
- ii. Reduce dwell time via automated scheduling, dry ports, and hinterland connectivity (UNCTAD, 2025; NPA, 2025).
- iii. Expand container handling capacity in strategic hubs such as Lagos and Onne.

Aviation and Cold Chain Logistics

- i. Invest in modern cargo terminals with temperature-controlled facilities (FAAN, 2025).
- ii. Integrate air cargo with 3PL and rail feeders for high-value agricultural exports (PwC Nigeria, 2025).
- iii. Encourage private-sector participation in airport cargo handling through concessioning and PPPs (AfDB, 2025).

Logistics and Supply Chain Management

- i. Scale adoption of GPS, warehouse management, and blockchain tracking for transparency and efficiency (Statista, 2025; OECD, 2024).
- ii. Encourage data interoperability between public and private logistics systems.
- iii. Provide incentives for digital innovation in 3PL services, particularly in underserved regions.

Governance and Policy Coherence

- i. Harmonize overlapping mandates across ministries and agencies (World Bank, 2024).
- ii. Strengthen technical capacity for PPP negotiation, contract monitoring, and infrastructure planning (PwC Nigeria, 2025).

- iii. Align transport planning with AfCFTA objectives, industrial diversification policy, and climate commitments (AfCFTA Secretariat, 2025; Federal Ministry of Environment, 2025).

Strategic Outlook

With integrated investment, governance reform, and digital transformation, Nigeria can:

- i. Reduce logistics costs by 10–15%, boosting non-oil exports (World Bank, 2024).
- ii. Shift freight share from 80% road reliance toward rail and inland waterways.
- iii. Improve port efficiency to global benchmarks, reducing congestion losses by trillions of naira.
- iv. Enable high-value export growth in agriculture, manufacturing, and pharmaceuticals.
- v. Achieve low-carbon transport outcomes aligned with international climate commitments.

Ultimately, transportation infrastructure and logistics are not auxiliary to economic diversification, they are the foundation. Successful reform will position Nigeria as a competitive, trade-integrated, and industrially diversified economy beyond oil dependence.

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